

## Overcoming the Seafarer Crisis: Enabling Crew Changes and Repatriation

The Covid-19 pandemic has created an unprecedented crew change crisis which has led to hundreds of thousands of seafarers being impacted and in many instances left stranded on ships<sup>1</sup>, beyond the expiry of their contracts. Despite significant efforts by international organizations, governments, industry associations, labor unions, NGOs and individual companies including the adoption on 1 December 2020 by the UN General Assembly of a resolution on International cooperation to address challenges faced by seafarers as a result of the COVID-19 pandemic to support global supply chains<sup>2</sup>, the issue is still far from resolved.

This is not an acceptable way to treat seafarers, who are the frontline workers of the maritime industry carrying 90% of global trade. Fatigue after extended periods at sea has significant consequences on the physical and mental wellbeing of seafarers. It also increases the risk of maritime incidents and environmental disasters, and poses a wider threat to the integrity of global supply chains, which depend on safe and reliable maritime transport.

This is why a taskforce of stakeholders from across the maritime value chain has identified the following key issues preventing crew changes, that require urgent action:

- While high-quality health protocols have been adopted internationally, they have not been consistently implemented in practice. This has led authorities to perceive seafarers as a Covid-19 risk, which has limited the possibilities of crew changes.
- Implementing high-quality crew change protocols will reduce the economic risk of disrupted supply chains but will lead to increased short-term costs.
- The disruption of international air travel has reduced the number of flights, causing connectivity issues between major crew change hubs and major seafaring nations, which has complicated crew changeovers.

## Taking action to deliver on our shared responsibility

We, the signatories to The Neptune Declaration on Seafarer Wellbeing and Crew Change, recognize that we have a shared responsibility to ensure that the current crew change crisis is resolved as soon as possible and to use the learnings from the crisis as an opportunity to build a more resilient maritime supply chain.

We believe that the most effective way of addressing the crew change challenge and building a more resilient maritime logistics chain, is by working together across the value chain with industry stakeholders, organizations and with governments to implement solutions that work in practice.

Therefore, we commit to take action to resolve the crew change crisis, based on our position and role in the value-chain, thereby ensuring the rights and wellbeing of the seafarers supporting global supply chains. We call on our peers and other stakeholders, in particular relevant government bodies, to join us in our efforts.

<sup>1 &</sup>lt;a href="http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS\_755390/lang--en/index.htm">http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS\_755390/lang--en/index.htm</a>

<sup>2 &</sup>lt;a href="https://www.undocs.org/en/A/75/L.37">https://www.undocs.org/en/A/75/L.37</a>

To make tangible improvements, the following actions should be implemented:

### Recognize seafarers as key workers and give them priority access to Covid-19 vaccines

Seafarers should be recognized as key workers by all governments in line with the UN General Assembly resolution adopted on 1 December 2020 and the transition of seafarers across borders should be facilitated based on internationally agreed, high-quality health protocols.

Governments and other stakeholders should work together with the maritime industry to ensure that seafarers, irrespective of their nationality, get priority access to Covid-19 vaccines alongside other key workers and health care professionals in recognition of their critical role in global supply chains and trade. This should include developing protocols that ensure vaccinations are correctly certified and effectively administered to seafarers as well as establishing a standardized format for health passes that contain tamper proof information about vaccination and testing status to facilitate crew changes.

### • Establish and implement gold standard health protocols based on existing best practice

The maritime industry and governments should implement *The Recommended Framework of Protocols for ensuring safe ship crew changes and travel during the Coronavirus (COVID-19) pandemic*<sup>3</sup> which has been recognized by the International Maritime Organization.

To minimize the risk of Covid-19, to build trust that crew changes can be carried out in a safe manner, and to ensure that the measures taken can be universally accepted, the implementation of the Framework of Protocols should be based on the highest practicable standards. The STAR Crew Change Protocols<sup>4</sup>, which are based on existing best practice, are thus recommended for industry-wide adoption.

#### Increase collaboration between ship operators and charterers to facilitate crew changes

Facilitating crew changes based on high-quality health protocols is a shared responsibility which will create benefits for all by minimizing the risk of Covid-19 spread on vessels, minimizing the risk of disruptions to global supply chains, while contributing to maritime safety and the wellbeing of seafarers.

Ship owners and charterers should share relevant information transparently and collaborate to ensure that necessary crew changes can be carried out with the least impact possible in terms of cost and delays. The owner should provide the charterer with as much notice as possible on intended crew changes, while the charterer should make all reasonable efforts to accommodate crew changes including when the vessel has to make a reasonable deviation.

No charter contracts should contain clauses preventing necessary crew changes from being carried out, as the aggregate effect of such clauses could be a serious obstacle to the safe operation of maritime trade and the protection of the wellbeing and rights of seafarers.

By implementing high-quality health protocols, ship owners can reduce the risk of trade disruption due to Covid-19, which also creates benefits to charterers. These benefits should be reflected in chartering decisions to create incentives for shipowners to implement high-quality health protocols and be transparent about actions taken as well as costs incurred.

## • Ensure air connectivity between key maritime hubs for seafarers

The aviation industry should work together with the maritime industry to ensure that airlift capacity is established between major crew changing hubs and seafaring nations.

Additionally, the aviation and maritime industries as well as governments – involving all relevant ministries and agencies – should work together to establish a universally accepted and harmonized framework of standards for the validation of trusted health data for seafarers to facilitate border crossing and ensure the long-term resilience of air connectivity.

 $<sup>\</sup>frac{3}{4204\%20adds/Circular\%20Letter\%20No.4204-Add.14\%20-\%20Coronavirus\%20\%28Covid-19\%29\%20-\%20}{Recommended\%20Framework\%200f\%20Protocols.pdf}$ 

<sup>4</sup> http://www.globalmaritimeforum.org/content/2020/12/The-Neptune-Declaration-STAR-protocols.pdf

Columbia Shipmanagement FLEX LNG A. M. Nomikos Transworld Maritime Concordia Maritime Foremost Group Agencies Contships Management Foresight Group A. P. Møller-Mærsk CPO Containerschiffreederei Frontline ADNOC Logistics & Services COSCO SHIPPING Lines France LNG Shipping Advent International **Crowley Maritime Corporation** Fukujin Kisen Airports Council International (ACI) CSM Baltija **FUKUSHIMA** World Charles Taylor Investment **FURUNO ELECTRIC** Asahi Shipping Management Company G Alfa Laval China Merchants Energy Shipping G2 Ocean (Singapore) Alfa Ship & Crew Management Gac Chugoku Marine Paints Anchor SM (Singapore) GasLog Anglo-American Gazocean Anglo-Eastern Univan Group d'Amico Soc. di Navigazione Gearbulk Norway Anglo International Shipping D. Oltmann Reederei Global Maritime Forum Operations Daikin MR Engineering Gram Car Carriers **Anthony Veder Group** Daiwa Kisen Golden Ocean Apostleship of the Sea of the United Danaos Shipping States of America Grieg Star Danica Crewing Specialists Ardmore Shipping Grieg Maritime Group Denholm Group Asiatic/Atlantic Lloyd Group Grimaldi Group **DFDS** Atlantska Plovidba Gunvor Dorian LPG Management Avance Gas Holding Doun Kisen Hachiuma Steamship Bahri Ship Management Hafnia Pools Eagle Bulk Shipping **BAO-NYK Shipping** Halcyon Recuitment Eagle Industry **BEMAC Corporation** Hamanaka Chain Manufacturing Eastern Pacific Shipping Berge Bulk Hapag-Lloyd **Emirates Ship Investment Company Bibby Marine** Harren & Partner **ESGPlus** 

**BIMCO** 

**Borealis Maritime** 

ΒP

**BW** Group

#### C

Camellia Line Cape Shipping Caravel Group

Cargill Ocean Transportation

Carisbrooke Shipping

Celsius Shipping CMA CGM Group

Euronav

Evergreen Marina Corp

**Executive Ship Management** 

F. Laeisz

Fednav

Fidelity International

Filipino Association for Mariners'

Employment (FAME)

Filipino Shipowners' Association

(FSA)

Fleet Management

Hempel

**HMM** 

Honda Heavy Industries

Hong-Kong Maritime Museum

Human Rights at Sea

Ignazio Messina & C. **IHI Power Systems IMC** Shipping

ING

Indian Maritime Foundation

Intercargo

InterManager - - International Association of Ship and Crew Managers International Association of Ports and Harbours

International Chamber of Shipping International Christian Maritime Association

International Federation of Shipmasters' Associations

International Harbour Masters' Association

International Maritime Association of the Philippines (INTERMAP)

International Maritime Employers' Council

International Seaways

International Transport Workers' Federation

International Union of Marine Insurance (IUMI)

**INTERTANKO** 

Ionic

IQrew Management (IQM)

IS Container

**ISGAM** 

ITF Seafarers' Trust

#### ă

J&J Denholm

Japan Marine United Corporation

Japan Radio

**JCRS** 

Jebsen PTC

Jebsen PTC Maritime

John T. Essberger

Joint Ship Manning Group (JMG)

#### K

K Line Ship Management (Singapore) Kaptanoglu Shipping Kawasaki Heavy Industries Kawasaki Kisenn Kaisa ("K" LINE)

Kyklades Maritime

Kyoei Tanker

#### L

LADOL Free Zone
Lauritzen Kosan
Lighthouse Shipmanagement Phils
LLC Novikontas Kaliningrad
Lloyds' Register
Logbridge (UK Southhampton)
Louis Dreyfus Company

#### М

M.T. Maritime Management (USA) Mærsk Tankers

Lubeca Marine Management

Magsaysay MOL Ship Management Magsaysay People Resources

Corporation (MPRC) / Magsaysay Maritime Corporation (MMC)

Manabe Zoki

MarCoPay

Marine & Offshore Div., Bureau

Veritas Japan

Maritime Association of Shipowners,

Shipmanagers & Agents

McNeal Law Firm

HURTWORKINGOFFSHORE.com

Merchant Navy Welfare Board

MINSHIP Shipmanagement

MISC Group comprising MISC Bhd,

AET and Eaglestar Marine Holdings (L)

Mitsubishi Ore Transport Mitsubishi Shipbuilding

Mitsui E&S Shipbuilding Company

Mitsui O.S.K. Lines

MK Centennial Maritime

(Netherlands)

MK Centennial Maritime (Singapore)

MM Marine

MOL Energy Transport

MOL LNG Transport

MOL LNG Transport (Europe)

MOL LNG Transport (Asia)

MOL Ship Management

MOL Ship Management (S)

MOL Tankship Management

MPC Container Ships

MSC Crewing Services Philippines

MSC Mediterranean Shipping

Company

MSea Management

MTM Ship Management

#### N

Naftomar Shipping and Trading Nagasaki Sempaku Sobi

Nakakita Seisakusho

Namura Shipbuilding

Nippon Kaiji Kyokai (ClassNK)

Nippon Pusnes

Nissen Kaiun

Nitta Kisen Kaisha

Norden

Nordic Bulk Carriers

Nordic Hamburg Shipmanagement

Norse Shipholding

North American Maritime Ministry

Association

Northern Marine Group

Norwegian Shipowners' Association

NYK Bulk & Projects Carriers

NYK Bulkship (Asia)

NYK Bulkship (ATLANTIC)

NYK Bulkship (Korea)

**NYK Cruises** 

NYK Energy Transport (Atlantic)

NYK Energy Transport (USA)

NYK FIL Maritime E-Training

**NYK Line** 

NYK LNG Shipmanagement (UK)

NYK LNG Shipmanagement

NYK Shipmanagement

NYK-FIL Ship Management

NYK-TDG Maritime Academy

SeaTankers Services (UK)

Seanergy

0 Senator Crewing (Manila) The Mission to Seafarers The Nautical Institute - US Gulf SFL Corporation Odfiell SE Branch Oman Shipping Company Shell Shipping & Maritime The Shipping Corporation of India Ocean Networks Express Shin Kurushima Dockyard The Standard Club Shinko ORION Reederei Thomas Miller Holdings Shinkoh Oshima Shipbuilding Thome Group **OSM Maritime** Shipping Australia Tohmei Shipping Shunzan Kaiun Tokyo Keiki Inc. Marine Systems Sirius Ship Management Pacific Basin Shipping Company Sitara Shipping **Pacific Carriers** Tomini Shipping Sonangol Marine Services Pacific International Lines Torm South32 Pangaea Logistics Solutions **Tortoise Engineering** Southfield Agencies Petredec Torvald Klaveness Starbulk Carriers Philippine Association of Manning Trafigura Stealth Maritime Agencies and Ship Managers Transocean Shipmanagement Stella Maris (PAMAS) (Phils) Stella Maris - Catholic Diocese of Philippine Transmarine Carriers Tsuneishi shipbuilding Beaumont, Texas USA Philippine-Japan Manning Stena Bulk Consultative Council (PJMCC) Stena Shipping and Ferries Pleiades Shipping Agents U Ming Marine Transport Sunrui Marine Environment **UK Club** Port Arthur International Seafarers' Engineering Center Unicrew Management Sustainable Shipping Initiative Precious Shipping PCL Unifeeder Swire Pacific Offshore Promar Unilever Swire Shipping **PSA** International United European Car Carriers Swiss Ocean Yacht Management V Swiss Reinsurance Company Qatar Gas Transport (Nakilat) V. Group Synergy Marine Group Vale R Vanmar Shipping "Reederei Nord Shipmanagement Tagashira Kaiun Vitol on behalf of Taiheiyo Kisen Kaisa REEDEREI NORD Group" W Taihua Ship Management Ridgebury Tankers Wallem Group TAIKO KIKAI INDUSTRIES Rio Tinto Wallenius Wilhelmsen Tankerska plovidba S Wan Hai Lines Tata NYK Shipping Saga Shipholding (Norway) Western Shipping Team Tankers International Saga Welco Wilhelmsen Ahrenkiel Ship **Technomar Shipping** Management Samudera Indonesia Teekay Group Wilhelmsen Ship Management Santoku Senpaku The China Navigation Company Windward Seamen's Church Institute The CSL Group

The Dow Chemical Company

World Economic Forum

**World Fuel Services Corporation** 

## X

X-Press Feeders XT Management

#### Y

YANMAR POWER TECHNOLOGY YDK Technologies Yokogawa Electric Corporation

#### Z

Zeaborn Ship Management
ZIM Integrated Shipping Services
Zodiac Maritime