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Towards HSE Excellence Strategy Road Map



Phase 1- Transformation

- 1. Promote Mindset and Behavioral Change **Towards HSE**
- 2. Develop HSE Skill and Competency
- 3. Build Stakeholders (Internal and External) Relations to Manage HSE Issues

2012

- 4. Strengthen Emergency Response and Preparedness in BCP
- 5. Strengthen HSE Performance Monitoring and Reporting

Phase 3-Sustenance and **Continuous Improvement**

- 1. Proactive HSE Risk Management
- 2. Industry Awards and National Recognition - MSOSH and **NCOSH**

2019

- 3. Effective HSE Assurance and Auditing Program
- 4. Strengthen OHSMS and Attain ISO 45001 Certification



Phase 2-Effective Implementation

- **2016** 1. Intensify HSE Assurance and Auditing
 - 2. Establish HSE Rewards and Consequence Management
 - 3. Intensify Enforcement
 - 4. Integrate HSE KPI into Performance Management System for Employees and Contractors
 - 5. Integrate HSE into Corporate Scorecard



2021

Phase 4- Business Resilience & Continuity

- 1. COVID-19 Pandemic Management
- 2. Business Continuity Management
- 3. Port Users Well-being during **Pandemic**
- 4. Health and Hygiene Awareness and Alertness
- 5. Health and Safety New **Norms Management**



Northport's HSE Elements





EVALUATION

ACTION FOR IMPROVEMENT



A) Policy

i) HSE Policy



New revision was updated on 18th August 2020

Employees' involvement and pandemic prevention have been included into

the policy.

HSE POLICY DEVELOPMENT

- Development of HSE Policy in consultation with Northport Safety Council Committee.
- The policy will be revised every two
 (2) years or if amendment is required.
- The policy has been designed attractively in dual language mode (Malay and English) to ensure full understanding by port users.



NORTHPORT will comply with relevant laws, regulations, protocols and codes of practices to ensure the health, safety, security and environment of all its employees, contractors and port users by embracing sustainability as a key to future growth.

that the highest safety and security standards are observed at all times.



HSE POLICY COMMUNICATION

- The Policy is communicated through various communication mediums Northport-wide such as:
 - Northport's website
 - New employment induction training
 - Northport port pass safety briefing for contractors and port users
 - Posted and made available at all Northport's buildings main entrances, public LCD monitors, meeting rooms, rest areas, canteens and etc.
 - Extensive and effective use of infographics through social media.

A) Policy (cont.)

ii. Workers Participation



Northport's Safety Council Meeting

- Chairman of the meeting is the CEO.
- Safety Council Meeting comprises of Northport Top Management and Staff Union representatives.
- Management walkabout in high risk areas are conducted prior to the meeting.
- Meeting conducted bi-monthly.



Line Ownership & Shared Accountability

- Individual divisional and departmental KPIs.
- Shared accountability for better ownership on safety.

Divisional Safety Committee Meeting

- Meeting is chaired by respective Head of Divisions
- Matters discussed related to HSE issues at divisional level.
- Contractors are compulsory to attend and be the member of the committee.



Dedicated Task Force for HSE Performance

- HSE Performance Improvement Task Force is established whenever there is a need for improvement in specific areas.
- The Task Force is participated mainly by area owners/line managers (employee).
- The CEO's Office is represented in all Task Forces.





Inspection & Enforcement

- Appointment of HSE Omission Notification (HON)
 enforcement officers from various divisions to conduct
 effective enforcement at accident prone areas.
- Participation of workers during workplace divisional joint inspection and walkabout.
- Ad-hoc inspection ops: Workplace inspection by senior management team including the CEO.

A) Policy (cont.)

ii. Workers Participation

















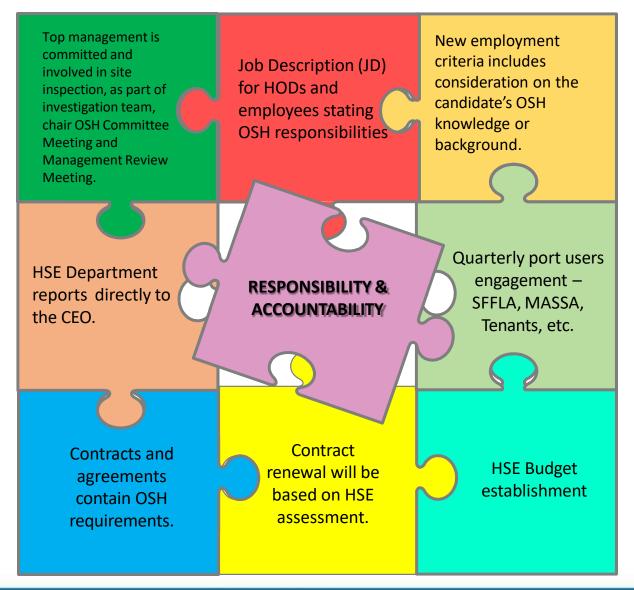




B) Tone From The Top (Organizing)

NORTHPORT A Member of MMC Group

i. Responsibility and Accountability





ii. Competency & Training



Northport International Centre of Excellence (NICE)

Dedicated department to manage staff trainings and refresher trainings - NICE





Yearly HSE training plan for managers, supervisors, employees and contractors.



Basis for identifying HSE training needs are clearly defined.

- Refresher programs designed to ensure employees are reminded of the job safety requirements

Employee competency plan for jobs that fall under the legal requirements such as chargeman.

ii. Competency & Training (Cont.)



HSE RELATED TRAINING



Prime Mover Familiarization Training



Water Survival Technique Training



Basic Fire Safety Training



Project Cargo Training



Basic First Aid Training

ii. Competency & Training (cont.)

Sample 1: Prime Mover (PM) Training Program

NO.	PM TRAINING MODULE	NO. OF DAYS						
1	DAYS OF TRAINING	42 Days						
Ва	Based on 8 hours training session per day :							
2	INDUCTION AND THEORY SESSION	24 Hours (3 Days)						
3	PRACTICAL TRAINING SESSION	176 Hours (22 Days)						
4	ON-THE-JOB TRAINING	136 Hours (17 Days)						















Ground Training for New PM Drivers

On-the-Job Training for New PM Drivers

ii. Competency & Training (cont.)



Sample 2: Project Cargo Training Program

NO.	PROJECT CARGO TRAINING MODULE	NO. OF DAYS					
1 1	LEVEL 1 : Beginner Level LEVEL 2 : Advance Level	LEVEL 1 : 2 Days LEVEL 2 : 3 Days					
Ва	Based on 8 hours training session per day :						
2	INDUCTION AND THEORY SESSION (LEVEL 1 & 2)	1 Day					
3	PRACTICAL TRAINING SESSION (LEVEL 1 & 2)	1 Day					
4	CALCULATION AND EXAMINATION (LEVEL 3)	1 Day					

TYPE AND USAGE OF LIFTING GEARS JENIS DAN PENGGUNAAN LIFTING GEARS



NORTHPORT

1. WIRE SLING

2. BELT SLING



> Convenient for handling light and small cargo / Mudah untuk mengendalikan kargo Strong and durable even for continuous usage / Kuat

dan berdaya tahan untuk penggunaan berterusan > Easy to identify the damage due to wear and tear / Mudah untuk mengenal pasti kerosakkan pada wayar Comparatively easy to supply and not to costly | Mudah

untuk dibekalkan dan harga yang berpatutan Usage: Cases, steel pipe, steel coil, steel bar, etc./ Penggunaan: Kargo bekas, Besi paip, Besi coil, Besi bar

> Convenient for handling light and sensitive cargo | Sesuai

untuk penggunaan kargo yang ringan dan sensitif. Light and easy to use / Ringan dan mudah untuk

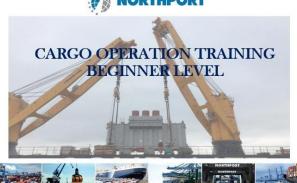
> Compulsory to check the surface condition carefully before usage / Wajib untuk diperiksa sepenuhnya sebelum

Cheap but easy to be cut off by sharp edge / Murah tetapi

mudah terpotong oleh bucu tajam daganga Usage: steel bend pipe, tire, bare cargo, etc.

Penggunaan: Besi paip berbentuk, Tayar, Bahagian Jentera,











CONT...





Easy handling compare with heavy wire for handling heavy cargo / Mudah untuk digunakan jika dibandingkan dengan wayar berat untuk mengangkat kargo berat > Covered with nylon outer cover, and

Synthetic fibers inside. | Bahagian luar diselaputi oleh nylon dan bahagian dalam dengan synthetic

> Usage : heavy to light cargo, bare and final painted cargo / Pengaunaan : Kargo berat dan besar





- > Strong, Tough and durable / Kuat, Tahan Lasak dan Tahan Lama
- > Usage : heavy cargo with sharp edges, deformed

Penggunaan: Kargo berat dengan bucu yang tajam, Cerucuk besi (rebar).



iii. Documentation & Record





A total of 579 procedures (companywide) established, reviewed and approved by CEO.



Sharing of procedures with employees through intranet system.





Master list of documents established for easy reference.



Documents are well controlled, current, numbered, issued and reviewed periodically.

Northport (Malaysia) Bhd (146850-A)
Occupational Health & Safety Manual
ISO 45001: 2018 OH&S Management System
Effective October 2018
Effective October 2010



-	Div/Dept ~	Tel	Section	Proc.Code	Description
1	Safety, Health&Env.	SOP	OH&S Manual	=	OHSMS Manual
2	Safety,Health&Env. S		HSE Assurance	NMB-HAS-001	HIRARC & Other OSH Risks
3	Safety,Health&Env.	SOP	HSE Assurance	NMB-HAS-002	Management of Change
4	Safety, Health&Env.	SOP	HSE Assurance	NMB-HAS-003	Legal & Other Requirement
5	Safety,Health&Env.	SOP	HSE Assurance	NMB-HAS-004	Objectives, targets & programme
6	Safety,Health&Env.	SOP	HSE Assurance	NMB-HAS-005	Performance Measurement and Monitoring
7	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-001	Communication, Participation & Consultation
8	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-002	Contractors & Tenant Management
9	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-003	Chemical Management
10	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-004	Provision & Standard Guidelines of PPE
77	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-005	Permit to Work
12	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-006	HSE Council & Committee
13	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-007	Northport Accident Reporting System (NARS)
14	Safety, Health&Env.	SOP	HSE Operations	NMB-HSO-008	Workplace Inspection
15	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-009	Unsafe Condition Unsafe Act (UCUX)
16	Safety, Health&Env.	SOP	HSE Operations	NMB-HSO-010	HSE Omission Notification (HON)
17	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-011	Scheduled Waste Management
10	Safety.Health&Env.	SOP	HSE Operations	NMB-HSO-012	General Waste Management
19	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-013	Haze Hazard Preparedness and Response Plan
20	Safety,Health&Env.	SOP	HSE Operations	NMB-HSO-014	Incident Investigation Report Management
21	Safety, Health&Env.	WI	HSE Operation	SHE-HSO-001	Northport General HSE Guidelines
22	Safety,Health&Env.	WI	HSE Operation	SHE-HSO-002	Safety & Security Guidelines for Passenger Vessel Operation - Terminal
23	Safety,Health&Env.	WI	HSE Operation	SHE-HSO-003	Guidelines for Biomass Operations
24	Safety, Health&Env.	wı	HSE Operation	SHE-HSO-004	Gudelines for Tool Box Briefing
25	Safety,Health&Env.	WI	HSE Operation	SHE-HSO-005	Speed Limit Enforsement
26	Safety,Health&Env.	WI	HSE Operation	SHE-HSO-006	Managing static/unmoved terminal equipment vehicly with operator in operation areas
27	Safety, Health&Env.	WI	HSE Operation	SHE-HSO-007	Guidelines for Confined Space Activities

iii. Documentation & Record (Cont.)

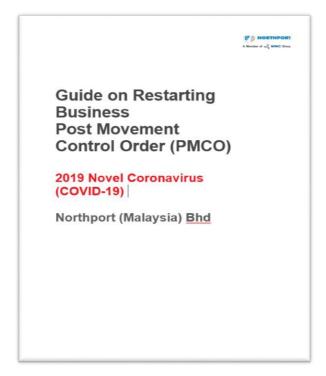


BCP GUIDELINES

1. Business Continuity Planning (BCP)



2. Restarting Business Post Movement Control Order (PMCO) Guideline





iv. Communication

Northport has implemented various communication initiatives to all related parties including employees, contractors, visitors and port users.







Toolbox Meeting

CEO's Engagement session with stakeholders









IORTHPORT



iv. Communication (cont.)

Engagement session with contractors_s





HSE Advisory & Lessons Learnt sharing





Unsafe Condition **Unsafe Act** (UCUX) Reporting





HSE Video Communication





Walkabout & Inspection





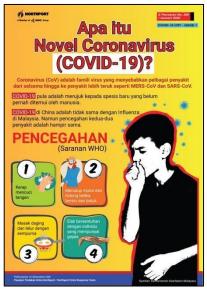
Permit To Work (PTW)





iv. Communication (cont.))









Adakah selamat untuk menerima

Ya, ia adalah selamat. Mereka yang menerima bungkusan dar

China adalah tidak berisiko untuk dijangkiti wabak COVID-19. Dari analisis sebelum ini, kita tahu bahawa

Coronavirus tidak bertahan lama ke atas obiek, seperti surat dan bungkusan.

surat atau bungkusan dari China?















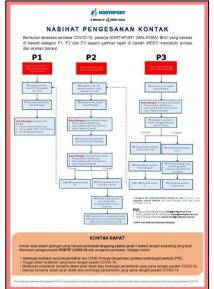
































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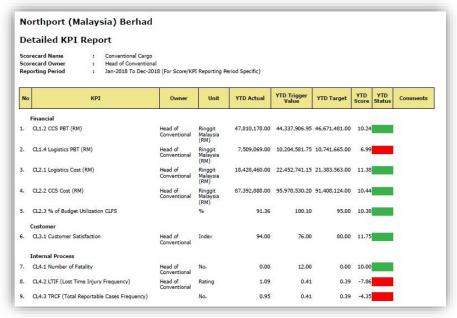
C) Planning



i. System Objectives, System Planning, Development & Implementation

- □ Northport's HSE System Objectives focusing on improving employees' safety, reduce workplace risks and create better, safer working conditions.
- Northport set HSE Objectives through:
 - Northport's HSE Performance Target
 - Divisional HSE KPI
 - Employees' Individual HSE KPI

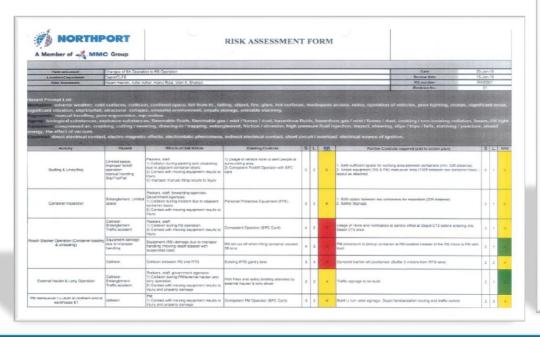


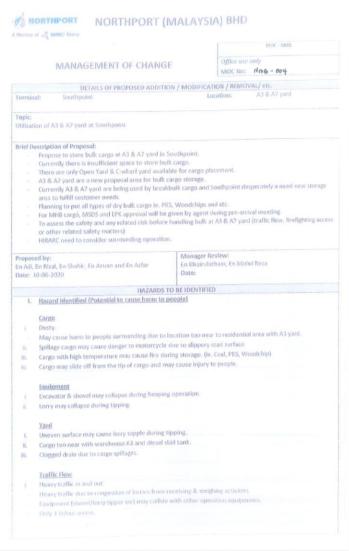




ii. Hazard Prevention - General & Management of Change

- Northport ensures continuous identification of typical health and safety hazards through Hazard Identification, Risk Assessment and Risk Control (HIRARC).
- ☐ Whenever there are changes in Northport's process, Management of Change (MOC) will be implemented.







iii. Hazard Prevention - Emergency Prevention, Preparedness & Response

Provided by Fire and Rescue Team to respond to any emergency within the terminal



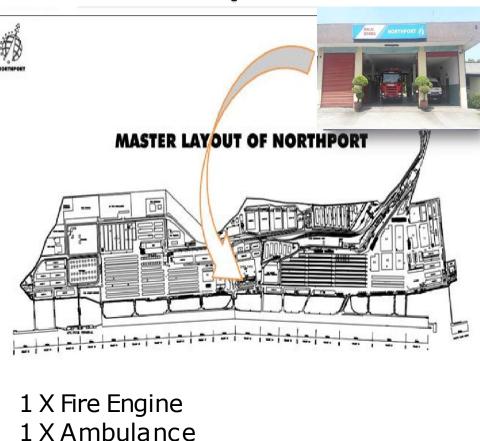
24 hrs Readiness



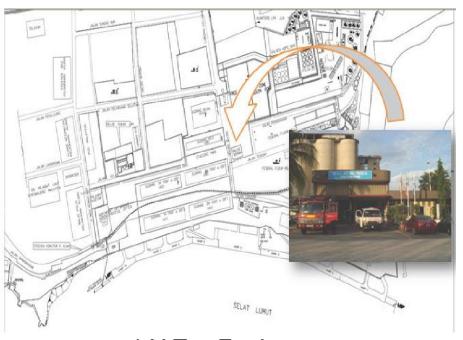
iii. Hazard Prevention - Emergency Prevention, Preparedness & Response (cont.)

Our capabilities and facilities:

Northport



Southpoint



1 X Fire Engine 1 X Ambulance



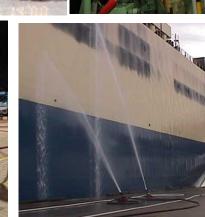












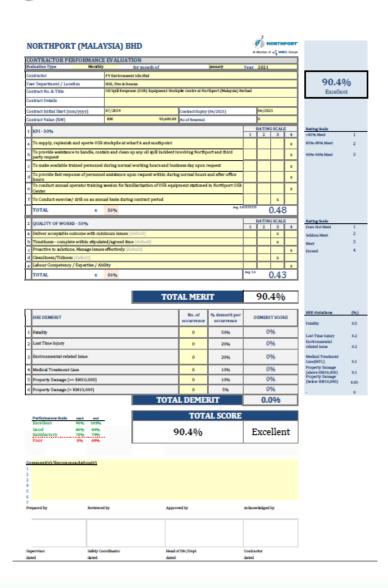






iv. Hazard Prevention - Procurement & Contracting

- ☐ HSE elements are considered for the purchase of substances, PPE, machinery, equipment and tools from suppliers.
- ☐ Contractors providing services to Northport are **pre and post evaluated** through HSE contractor's performance.
- ☐ De-merit system is introduced, known as Contractor Performance Evaluation (CPE)



D) Evaluation

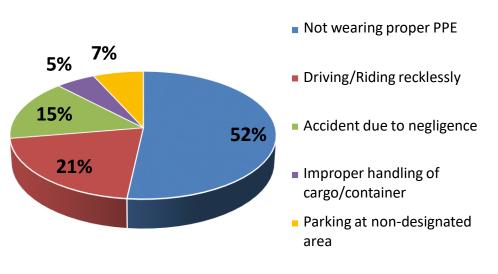


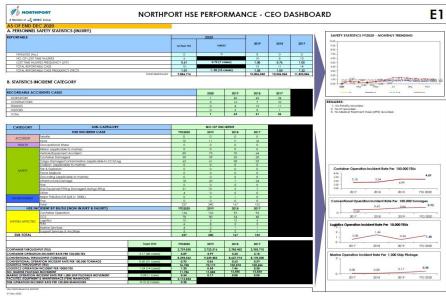
i. Performance Monitoring & Measurement

Northport measures and monitors HSE performance through:

- CEO HSE Dashboard
- Balanced Score Card (BSC)
- Statistical Analysis

TOP 5 HON ISSUED





							Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
J																		
3	No. of Fatality (Employees and Contractors)	Number of Fatality.	The number of calculated fatalities for employees and contractors	No.	,	۰	٥	0	٥	٥	٥	0	٥	0	0	0	0	0
4	LTIF - Lost Time Injury Requency (Employees and Contractors)	LTIF (Loss Time Injury Frequency)	Number of calculated work related injury that the worker unable to return to work on the following day due to the accident that will occur for every smillion man-hours. Workensinclude employees & contractors. (Reportable Cases)	Rating	1.00	0.75	0	0.60	0.40	0.31	0.50	0.62	0.71	0.78	0.69	0.62	0.68	0.61
s	TRCF-Total Reportable/Lases Frequency (Employees and Contraction)	TRCF (Total Reportable Cases Frequency)	The number offstalities, Lost Time injuries cases of substitutework and other injuries requiring treatment by a medical professionale wery 1 million hours worked. Worken include employees contractors.	Rating	1.30	1.00	0	0.60	0.40	0.31	0.50	0.83	1.43	1.40	1.24	1.12	1.13	1.01
6	Major Oli(Chemical spillage > 1000 liter	Number of an Oil/Chemical release into the environment, especially marine and land areas due to humanactivity and is aform of pollution greater than accoliter as standard of one IBC tank.	Total No. of actual case greater than soco- liter	No.		۰	0	٥	0	٥	0	0	0	0	0	0	0	٥
7	Tirely completion of Major Incidency Significant Near Miss Investigation (within y days)	Timely completion of Major Incident/SignificantNear Miss Investigation (within 7 days)	(Number of YTD major incident/significant near miss completed — Number of YTD major incident/significant near miss) + major incident/significant near miss() x soo	44	%	100	100%	100%	100%	10096	10096	100%	100%	100%	100%	100%	100%	100%
	N of UC-UK involved non-capex/resolved	Unsafe Condition and Ussafe Act (UCUN) report resolved for all category critical and non-critical.	[YTD number of UCLIX resolved – YTD number of critical UCLIX reported) + YTD number of critical UCLIX reported) X soo	*	90.35	95	100%	100%	100%	100%	10096	100%	100%	100%	10096	100%	100%	100%
	No. of HSE workplace/obeinspection in accordance with the inspection program	No. of HSE workplace/site inspection in accordance inspection program	Number of inspection conducted	No.	24	36	26	93	98	107	213	203	195	262	318	315	310	246
	Achievement of average-emergency response time inbound 4 minutes and crossbound ag minutes	Measures emergency response Simefor Fire Engine and Ambulance within Northport area is within 4 minutes and Southpoint is within 15 minutes.	Accumulated of "Actual sime per event") sotal event x 100	14	95	100	100%	100%	100%	100%	10096	100%	100%	100%	100%	100%	10096	100%
	Ne Planned Makintenance in replemented for Fire highering apparatus (porsabiler ive entingsisher, film hydrant and LBT flaud installation) as per Ple scheduled.	emergency preparedness.	(Actual-Target) (Target+100	94	95	100	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	10096	10096
13	implemented asper approved plan - NMB Facilities, infrastructure & Equipment.	No of drill exercise planned.	Number of Fire & Rescue drill conducted	No.	۰	1	1	1	0	0	2	2	1	1	1	1	1	1
13	No. of Planned Fire & Reccue Cvill Esercise implemented as per approved plan - Tenants & Extended Footprint	No of drill exercise planned.	Number of Fire & Rescue drill conducted	No.	۰	1	1	0	0	0	1	1	1	1	1	1	3	2

D) Evaluation (cont.)

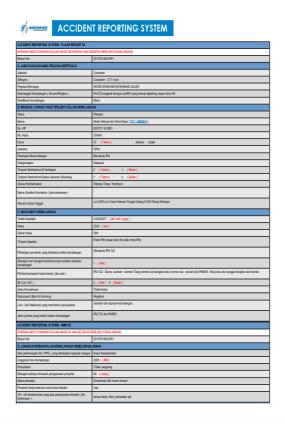


ii. Accident/Incident Investigation & Reporting

Northport Accident Reporting System (NARS)

- Line Ownership Approach that emphasizes on Accident Reporting.
- Line/Accident Area Owner is required to carry out investigation and to complete the investigation via the designated system.
- Accident Investigation effectiveness is monitored through the system.

		7,8		CIDENT REPORTING SYSTEM					
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3	PM722.JPG		14-03-2017							
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5	PM722(2).JPG		14-03-2017							
6	Laporan kemalangan pemandu P	*M722.pdf	14-03-2017							
7	NCR no.12343 pemandu PM722.p	odf	14-03-2017							
E. FAKTOR - FAKT	OR PENYEBAB KEMALANGAN									
Keadaan tidak selan		Trada								
Pertakuan tidak sela	met. Sila huraikan.	Perrandu PM722 gagal mengendalikan jenteranya dengan selamat.								
Lain - Lain. Sla hura	ikan	Tiada								
G. KOMITMEN PEN	GERUSI JAWATANKUA SA KE SELAMAT	AN UNITUK MENCEGAH DARIPADA BERULANG								
Langkah Segera : Pr (Isikan sebelum 24)	ganai Bertugas am)	Ambil gambar kerosakan dan bawa pemandu ke PCC untuk ujian urin								
Langkah Jengka Per (Diskan dalam mar	ndek : Ketua Seksyon na 48 jam)	Menjalankan siasatan lanjat ke atas pemanda PM722 NCR telah dikenakan ke atas pemanda tersebut kerana cuai ketika memanda sehingga menjebabkan kemalangan.								
Langkah Jengka Par (Diskan dalam mar	ijang: HSE & HCD ia 72 jum)	Taklimat keselamatan secara berkala dan peringgian melaluk WMT terhadap semua pemandu untuk memastikan keselamatan dalam pemanduan.								
FOLLOW-UP ACTIO	ON .									
No. Correctiv	e Action / Recommendation	Responsible Party Target Date Remark								
	slable for this report ->									
Nama Pengerusi Ja	NOTIFICASS									
H. LAPORAN INI DI										
Nama		Mohd Itham Mohamad Saleh								
Javotan		OE Cortrol CT1								
No. KP		771212/08927								
Bi Kerja		236172								
Tankh		13/03/2017 (dd/mm/yyyy)								
L LAPORAN INI DIS	IAHKAN OLEH									
Nama		Mohd Rizal bin shdullah								
Jaxxian		SOM								
No. KP		720414-10-5315								
Bil Kerja	The state of the s	30523								
Tarkh		1903/2017 (dd/mm/yyyy)								
		·								

D) Evaluation (cont.)



iii. Audit

 Conduct internal audit annually to evaluate HSE compliance to legal requirement and HSE Management System.



D) Evaluation (cont.)



iv. Management Review

- Conduct Management Review Meeting annually, chaired by CEO and attended by Senior Management team members.
- HSE performance, compliances and improvements are presented and discussed during the meeting.

ISO 45001 Management Review Meeting



ISO 45001:2018 MANAGEMENT REVIEW MEETING

3rd December 2020 (Thursday) @ 9.30am



E) Action for Improvement

i. Preventive & Corrective Action

- ☐ Continuous improvement actions are taken from Corrective Action Record (CAR).
- ☐ CAR Action items are being monitored frequently.



NORTHPO	CORRECTIVE	ORT (MALAYSIA) BHD OME ACTION REQUEST (CAR) FORM								
A. INFORMATIO	N .									
Div/Dept:		Procedure No.: spracedure no. (f any	>							
Lead Auditor:		ISO 45001:2018 Clause No.:								
Auditee:		Audit Date:								
	ON-CONFORMITY < to be completed a processes or services are identified and evide									
Issued by	Signature	Name	Date_upo/www/nrrrs							
Agreed by	Signature	Name	Date_upo/MM/27772							
Corrective Action		d by Manager responsibles If term containment action and action taken:	to grewent recurrence							
Prepared by:	Date (DD/MM/YYYY): Signature	Name	Date:-pp/ww/mm-							
eManaper responsibles	-									
		d by Lead Auditor upon corrective action comp	oleted>							
Vehicle (IOI OF sec INST TOOK)* To a company to your nature upon connected actual companyon bands should all my alternative actions (Men.										

M	sterlist of N	on Confor	nities (NC)	ISO 45001 Finding					
N	Audit	Dept/Div	Issuance Date	Description	Standard Clause No	Standard Requirement	Corrective Action Taken	Status	Completion Date
L	▼	Ψ.	*	_	~	<u> </u>	_	Ψ.	~
'	Gap Assessment	HSE		As per ISO 45001:2018 standard requirement, Northport shall determine external and internal issues that are relevant to its purpose and that affect its ability to achieve the intended outcome of its OH&S management system. However, Northport has yet to determine external and internal issues as required by standard requirement	4.1	Understanding the organization and its context	IMMB determined external and internal issues that are relevant to its purpose and that affect its ability to achieve the intended outcome of its OH&S management system	Closed	01/10/2018
2	Gap Assessment	HSE		Morthport has yet to determine the relevant needs and expectations of workers and other interested parties as required by ISO 45001: 2018 standard requirements	4.2	Understanding the needs and expectations of workers and other interested parties	NIMB determined external and internal issues that are relevant to its purpose and that affect its ability to achieve the intended outcome of its OH&S management system	Closed	01/10/2018
3	Gap Assessment	HSE		Reviewed Poliog statement for Health, safety and environment dated fish Feb 2018 by North Port Previous Chief Executive Officer (Dator Azman Shah Mohd Yusof). HSE poliog did not include the specific nature of its business (Scope), commitment of to eliminate hazards and reduce OHAS fists and provides a framework for setting the OH&S objectives as per ISO 450012018 standard requirement.	5.2	OHS Policy	Policy reviewed to ensure it is still relevant and appropriate to the activity	Closed	01/09/2018
4	Gap Assessment	HSE		Documented process in the OHSMS such as OSH Manual and procedures has yet to be approved by the management which is part of management commitment	5.1	Leadership and commitment	OHSMS Manual & Procedures to be approved by management	Closed	23/11/2018
5	Gap Assessment	HSE	11/4/2018	Northport has yet to determine the risks and opportunities that need to be addressed as required by ISO 4500t:2018 standard requirement	7.5	Documented Information	Northport has established Risk and opportunity register and SWOT analysis. Northport will review the risks and opportunities during management review	Closed	01/10/2018
6	Gap Assessment	HSE		NMB has yet to ensure any of its staff has been adequately trained on ISO 450012018 standard requirements	7.2	Competence	IMMB has sent their staffs for the ISO 45001:2018 standard requirements training as per training records below. 1.ISO 45001 Flisk assessment and implementation training conducted on 10 & 13 Aug by ILPIQA. 2.ISO 45001 OSHMS workshop conducted on 24.9.2018 3.ISO 45001:2018 Internal OHSMS auditor conducted on 25th & 2th Sept 2018	Closed	01/09/2018
7	Gap Assessment	HSE		Operational planning and control IMMB has yet to established OHS operational control procedure as required by law and for big ISQL 45001c2018. Some of the procedure was not available for review during the audit The procedure are as below: Lifting procedure Lifting procedure Lifting brocedure Lifting brocedure	8.1	Operational planning and control	OHSMS Manual & Procedures to be approved by management	Closed	23/11/2018

E) Action for Improvement (cont.)

i. Preventive & Corrective Action (cont.)



PROACTIVE MEASURES

- 1. Disinfection works carried out at employees concentrated areas and stevedore rest areas.
- 2. The first responder to perform disinfection works is Northport's Fire and Rescue Team who is equipped with necessary tools, materials and PPE.



REACTIVE MEASURES

- 1. Disinfection works will be carried out whenever suspected case is reported.
- 2. Disinfection works are carried out internally by Northport's Fire and Rescue team. Authorized disinfection companies are also engaged if required.









E) Action for Improvement (cont.)



ii. Continuous Improvement & Moving Forward



Enhanced Surveillance System

1. Drone System















Established new Control Room and 252 additional CCTVs at hot spot areas integrated with drone camera footage. Fully operational since 1 May 2019. The first Malaysian Port to use drones for surveillance.

Enhanced Surveillance System (Cont.)

2. Gate Access Control System (GACS)



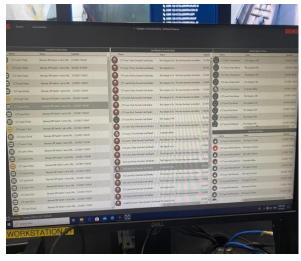












Best Port Safety Management Award 2021





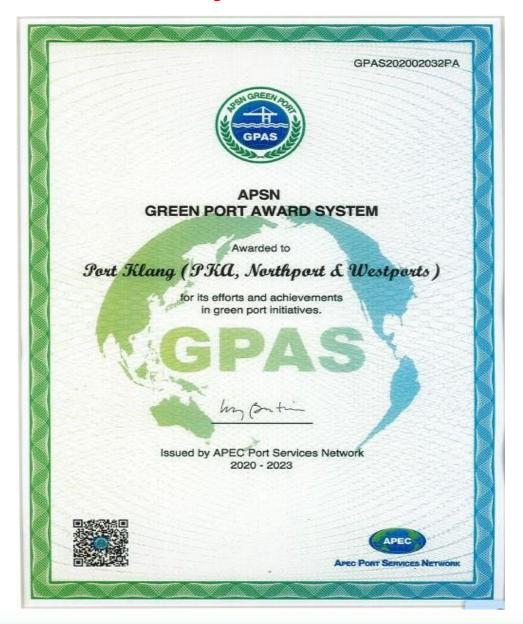
NCOSH OSH Award 2020





ASPN Green Port Award System 2020-2023





ABMS Certification



On 23rd December 2020, Northport became the first port in Malaysia to be certified ISO 37001:2016.



Northport terima pensijilan ISO 37001:2016



Northport di Pelabuhan Klang semalam,

Jabatan Pensijilan Sistem Pengurusan SIRIM QAS, Mohd.

Pengurus Besar Kanan Hamim Imam Mustain telah menyerahkan sijil ISO kepada

adalah piawaian antarabangsa yang menetapkan syarat dan memberikan panduan untuk mewulud, melaksana, meman tau, mengkaii dan menambahbaik sistem dan proses mengurangkan risiko berlakunya rasuah di dalam organisasi.

Sejak pengambilalihan oleh MMC, Northport telah memulakan langkah-langkah transformasi herlandaskan nilai-nilai teras baharu syarikat

Pada 23 Disember 2020, segala inisiatif dan usaha yang dijalankan oleh Northport membuahkan hasil setelah SIRIM QAS mengiktiraf Northport dengan ISO 37001: 2016 herikutan pelaksanaan audit pensiiilan yang komprehensif.

Northport terima sijil ISO 37001:2016

di bawah Kumpulan MMC, Northport (Malaysia) Berhad menjadi pelabuhan Malaysia pertama dianugerahkan sijil Sistem Pengurusan Antirasuah ABMS) ISO 37001:2016 daripada SIRIM QAS International Sdn. Bhd.

Ketua Pegawai Eksekutif Northport, Datuk Azman Shah Mohd. Yusof berkata, penganugerahan tersebut adalah bukti komitmen syarikat itu ke arah tahap integriti tertinggi dan budaya beretika dalam operasi perniagaannya.

"Kami percaya sijil ini akan melonjakkan keyakinan dalam kalangan pelanggan, rakan kongsi perniagaan dan pemegang taruh lain terhadap North port," katanya dalam kenyataan dekat sini semalam.

Sijil tersebut dianugerahkan kepada Northport dalam satu majlis ringkas di syarikat tersebut semalam oleh Pengurus Besar Kanan Jabatan Pensijilan Sistem Pengurusan SIRIM QAS Mohd. Hamim Imam Mustain.

ngiktirafan tersebut pada 23 Disember lalu sebelum majlis penganugerahannya diadakan

Siiil tersebut adalah standard antarabangsa yang menetapkan keperluan dan memberikan panduan untuk memantap, melaksana, mengekal, menyemak dan menaik taraf sistem dan proses pengurusan antirasuah serta mengurangkan risiko rasuah dalam organisasi.

Azman Shah berkata, Northport berbangga kerana keseluruhan proses memperoleh sijil tersebut diselaraskan oleh pasukan integritinya sendiri.

ISO 45001 Re-Certification



- Northport (Malaysia) Bhd has been certified with ISO 45001:2018 Occupational Health & Safety Management System (OHSMS) since April 2019 by Lloyd's Register Quality Assurance (LRQA).
- Northport is the first port in Malaysia to be certified with ISO 45001:2018.



Inclusion of 40th Regiment Port Specialists in Business Continuity Plan (BCP)



- Rejimen Askar Jurutera Diraja was established in 1953 as part of the Malaysian Armed Forces volunteer corps and is activated during times of crisis and undergoes annual camp training.
- There are 4 regiments in the RAJD to safeguard the continuity of four important national infrastructure, namely ports, railways, electricity and water.
- 40th Regiment Pakar Pelabuhan, established in 1962 are consists of 6 squadrons representing the ports of Malaysia by location, namely Port Klang, Kuantan, Penang, Johor, Sabah and Sarawak.
- As of April 2020, the Commanding Officer of 40th Regiment in charge of all the ports in Malaysia is Lt Kol Dato' Azman Shah Mohd Yusof, the CEO of Northport.
- No. 1 Skuadron is headquartered in Northport and as of 2020, has been included as a component of Northport's BCP.







Northport's Disaster Management Exercise (DMEx)



- Disaster Management Exercise, DMEx-NMB 2020 was conducted on 29 September 2020.
- It was a Tier 2 drill conducted with the involvement of related authorities such as Fire and Rescue Department of Malaysia (JBPM), Marine Department Malaysia, Port Klang Authority (PKA) and Department of Environment (DOE).
- This was Northport's and JBPM's first and largest joint exercise to date.
- 40th Regiment RAJD also participated in the joint exercise as part of their annual camp training and as part of Northport's initiative to include RAJD in its Business Continuity Plan.













Northport's article in FMM Magazine



16 SUSTAINABILITY

BUSINESS IN ACTION @ FMM JUL - SEPT 2020

"The tone of the Senior Management familiarisation of workplace hazards and and Board of Directors has been international best practices which will help consistently clear and this has further to reduce HSE risks and allow employees enabled the staff to embrace a more

employees include:

- All employees are encouraged to actively participate in HSE programmes which include HSE awareness campaigns. daily toolbox briefings, hearts and minds programmes, and incident lessons learnt sharing.
 - The frequency of the skills training and retraining programmes varies from one module to another. For instance, the Prime Mover (terminal tractors) handling course takes 42 days and a refresher training will be conducted every two
 - The training programmes cover both soft skills and competency related training. explained Dato' Azman Shah.
 - "Among the soft skills-related courses are ISO 45001:2018 Management System Awareness programmes, as well as legal and compliance, amongst others. Meanwhile, competency-related training enhances skills such as working at a height, basic fire-lighting, water survival training, electrical safety, working in confined spaces, and many others."

BUSINESS IN ACTION @ FMM

to take precautionary measures.

The training modules comprise of

"Based on what they have learnt.

employees will also be able to improve

on the Standard Operating Procedures

place," explained Dato' Azman Shah.

and Work Instructions that are currently in

At Northport, employees and service

providers will undergo training to refresh

their skills from time to time in order to

meet the ISO standards.

As the first port in Malaysia to deploy drones for aerial surveillance, Northport proves it is serious about nurturing talent with Industry 4.0 (IR4.0) skill sets.

With lower carbon emissions, drones fulfil various port security needs including general surveillance, parameter monitoring and detection of suspicious

"The process of identifying talents for IR4.0 skillsets is made through in-house screening involving existing employees

basic exposure and knowledge on IR4.0

several younger staff who are droneenthusiasts. The talents underwent thorough skill sets training which covered the finer points of surveillance as well as inspection of facilities and latest technology helps to speed up the

- Among the initiatives are: screening at all entry points temperature of 37.5°C and above are prohibited from entering the terminal.
- Regular disinfection of hot-spots, common areas conducted by the Fire and Rescue and 40th Regiment of the Royal Army Engineers Regiment teams.
- Ensure effective communication on health information, best are constantly shared with employees and port users.
- Facilitate all stakeholders to the wearing of Personal Protective Equipment (PPE) such as face

NORTHPORT THE SAFE PORT



he role of sea ports in the alobal supply chain and alobal production networks has become more prominent during COVID-19, amid market disruptions. This highlights the importance of safe and environmentally friendly ports that also have strong economic potential.

Across the international maritime trade industry, ports strive for best practices to integrate the United Nations Sustainable Development Goals (SDGs) into their operational strategies. According to the World Ports Sustainability Report 2020 by the World Ports Sustainability Programme, the SDGs can be applied in the port's day-to-day business in many ways namely:

SDG 3: Good Health and Wellbeing · Improving health and safety

awareness of employees through

 Enhancing port safety and security and minimising risk

SDG 4: Quality Education Enhance lifelong learning for

employees SDG 9: Industry, Innovation and

Infrastructure · Piloting, testing and implementing innovative IT and digital

technologies Minimising environmental impact

SDG 13: Climate Action

· Improving energy efficiency of port operations, processes and A collective achievement

In 2019, Northport (Malaysia) Bhd. a member of MMC Group, Malaysia's leading utilities and infrastructure group, became the first Malaysian port to be awarded the ISO 45001:2018 standard for management systems, demonstrating an emphasis on better and safer working

As one of Malaysia's busiest ports. Northport Chief Executive Officer (CEO), Dato' Azman Shah Mohd Yusof said that it was important for Northport to earn the ISO 45001:2018 certification to further lend credence to the company's aspiration to be known as a 'Safe Port'.

"Recognised locally and internationally, the efforts made toward the certification is a testament of Northport's commitment to protect our employees, customers, contractors, service providers and port users from work-related accidents. Ultimately, this standard has helped to improve the health, safety and environment (HSE) culture amona Northport employees.

The organisation's journey towards ISO 45001:2018 certification began in 2012, spurred by its employees and leadership. The effort was further heightened after MMC Group acquired Northport in early 2016.

"Northport's employees served as the most crucial assets and agents of change in ensuring effective implementation of HSE through the contribution of ideas and input for continuous improvement.

pronounced occupational health culture," said Dato' Azman Shah. Among the roles played by the

- Northport embraces shared responsibility in preventing HSE related incidents. Action will be taken against the incident contributor and other staff involved in the work process including the supervisors and line managers.
- Northport emphasises on line ownership programmes where line managers and supervisors are required to conduct HSE enforcement within their workplace.
- The UCUX or 'You See You Act' initiative aims to promote and enhance incident reporting. Reports of any unsafe conditions will be made through UCUX medium, WhatsApp group and online system in which incident alerts can be immediately reported by staff and action will be taken immediately.
- Active participation in the Safety Councils at the company and departmental levels. Northport's Safety Council meetings are held on a quarterly basis.

Building the right competence

Training plays an important role in equipping Northport's employees with the right skills for effective ISO implementation.

Dato' Azman Shah said, "Skills training is crucial and contributes towards the company's HSE performance. It helps employees improve their skills by following the right procedures and safety standards.

"Achieving the highest level of consistency is the main goal of skills training. We have upskilling modules in place which directly address employees' weaknesses and improve individual performance."

in the safety and security field, with

"We were fortunate that we have equipment. Their basic knowledge on the process," said Dato' Azman Shah.

Navigating business amid the

Sustainable organisations strive to balance the triple bottom line of people. planet, and profit to achieve long-term success and viability.

In confronting the business challenges posed by the current health crisis. Northport has established the "Guide on Business Continuity Planning for COVID-19". The document lists initiatives and actions that need to be taken to ensure that Northport's operations run as usual amid the pandemic

- Compulsory body temperature whereby port users with body
- gathering places and high density
- through posters, videos, notices, emails and WhatsApp messages practices and procedures which
- embrace the new norms including

masks, enforcement of social distancing and better hygiene practices including provision of hand sanitiser dispensers.

SUSTAINABILITY 17

- · Activation of alternate work sites to ensure business continuity in the event a COVID-19 case is
- detected at a specific work area. Standard Operating Procedures for the sign-on and sign-off of vessel crew and transportation of positive cases to the designated hospitals or quarantine centres.

On January 26 this year, Northport activated the Crisis Response Team (CRT). led by Northport CEO as the Emergency Crisis Commander to monitor the pandemic situation.

Constant communications and engagement with the relevant authorities such as Port Health and the Port Klang Authority have been intensified to ensure that the organisation adheres to the latest instructions, guidelines and requirements related to the pandemic.

The company is dedicated to ensure it will continue to protect all its stakeholders and provide a safe, secure and sustainable environment to work in, during and after this unprecedented global pandemic.



NORTHPORT'S HSE EFFORTS HAVE EARNED THE FOLLOWING AWARDS:

- National Occupational Safety and Health (NCOSH) Award 2019 (Business Services Category)
- MSOSH OSH GOLD AWARD 2018 (Class 2) (Workplace Health Promotion (WHP) Category)
- MSOSH OSH GOLD AWARD 2018 (Class 2) (Logistics & Transportations Category)
- MSOSH OSH GOLD AWARD 2017 (Class 2) (Logistics & Transportations Category)
- MSOSH OSH SILYER AWARD 2016 (Logistics & Transportations Category)
- ASPN Green Port Award System (GPAS) 2016



COVID-19 MITIGATION PLANS





Activation of Northport's Crisis Response Team (CRT)

Compulsory body temperature screening at gate entrance

Compliance to PPEs requirements

Disinfection and Sanitization Works

Social Distancing

Remote/Alternate sites

BCP Guidelines

Incoming vessel and vessel crew screening

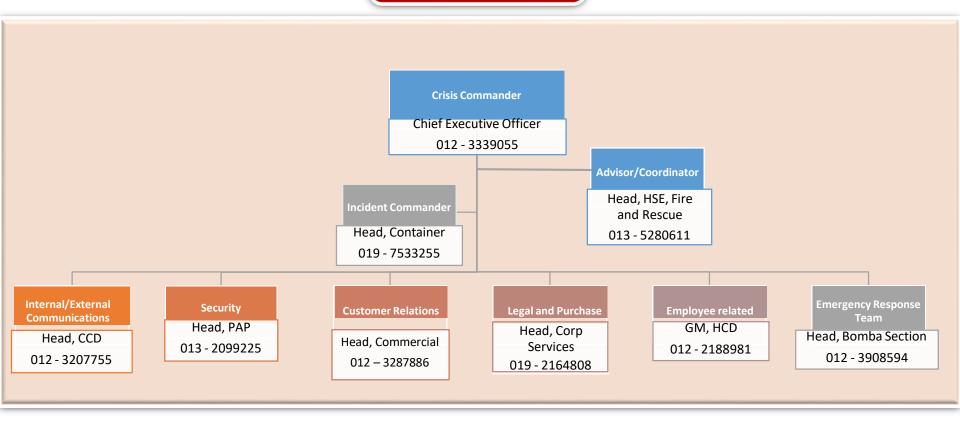
Port User Contact Tracing

Communication of COVID-19 Information

ACTIVATION OF CRISIS RESPONSE TEAM (CRT)



CRT Chain of Command



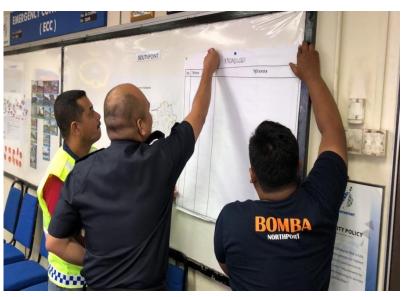
ACTIVATION OF CRISIS RESPONSE TEAM (CRT) (Cont.)



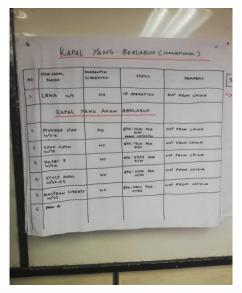












COMPULSORY BODY TEMPERATURE SCREENING AT GATE

ENTRANCE















COMPLIANCE TO PPES REQUIREMENTS



FACE MASK (3 PLY) 3 PLY mask specification:
Bacterial Filtration Efficiency (BFE),
Particular Filtration Efficiency (PFE)
& Breathability Test (differential
pressure) which are recognized by
Skim Akreditasi Makmal Malaysia
(SAMM)

Priority is given to Northport Frontliners team

HAND SANITIZER

PPE DISTRIBUTION
TO STAFF

LATEX
DISPOSABLE
GLOVE



DISPOSABLE APRON







DISINFECTION & SANITIZATION WORKS



















SOCIAL DISTANCING

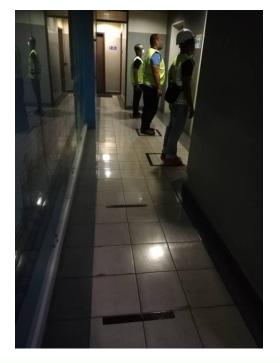












REMOTE & ALTERNATE SITES





Northport activated split operations mode of business.



Administrative works personnel have been instructed to work from home (WFH).



Critical functions are now being divided into 2 teams in split operations mode (work from home and work in office) group of people.



Alternate sites have been established at various locations to ensure immediate and adequate time allocated in the event of any workstation need to be quarantined.











BCP GUIDELINES



1. Business Continuity Planning

- ☐ Steps taken in BCP which covers:
 - Human Capital Management.
 - Process and business functions
 - Supplier and customer management.
 - Communications.

ENSURE ADEQUATE PREPARATION FOR BUSINESS CONTINUITY

Guide on Business
Continuity Planning for
2019 Novel Coronavirus
(COVID-19)

Northport (Malaysia) Bhd

NORTHPORT DISEASE OUTBRAKE FRAMEWORK (NDOF)

- NDOF is a colour-coded table that shows:
 - Nature of disease, impact on daily life and advice to port user at different alert levels.
 - The NDOF alert level is used as a guide on when to activate the business continuity measure.
 - Measures shall be in line with advisories by MOH and other government agencies.

2. Restarting Business Post Movement Control Order (PMCO) Guideline

- ☐ Restarting business PMCO:
- Measures need to be in place as people return to work for prevention of new infections.
- Managing gradual restart with best practices on infections control and employee health.
- Development of COVID-19 SOP and protocol.

RESTARTING BUSINESS POST MOVEMENT CONTROL ORDER (PMCO)

A Monter of all Mane to

Guide on Restarting Business Post Movement Control Order (PMCO)

2019 Novel Coronavirus (COVID-19)

Northport (Malaysia) Bhd

GOOD HYGIENE AND INFECTION CONTROL

- ☐ Good hygiene and infection control:
 - Disinfection/sanitization works
 - · Start of operations
 - · Protection of employees
 - Workplace preparations
 - · Shared facilities
 - Employee procedures
 - Employee communication
 - · Port user and contractors

BCP GUIDELINES (Cont.)



ACTIVATION OF BUSINESS CONTINUITY PLAN (BCP)

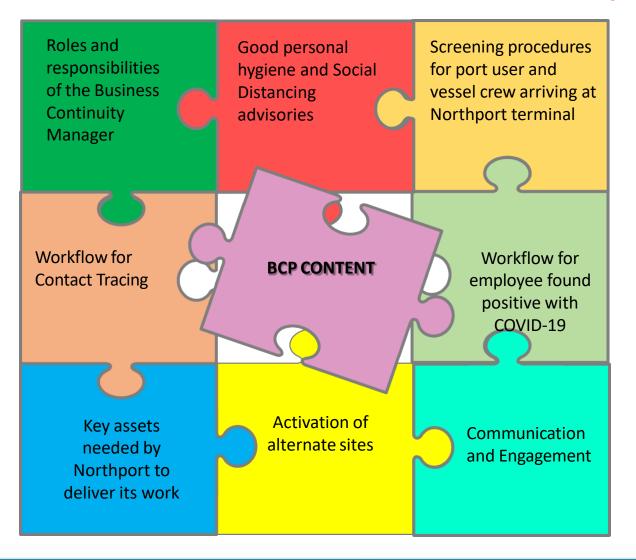
Colour	Nature of Disease	Impact on Daily Life	Advice to Public
Green	Disease is mild <u>OR</u> disease is severe but does not spread easily from person to person (e.g. MERS, H7N9).	Minimal disruption e.g. border screening, travel advice.	 Be socially responsible; if you are sick, stay home. Maintain good personal hygiene. Look out for health advisories.
Yellow	Disease is severe and spreads easily from person to person but is occurring outside Malaysia OR Disease is spreading in Malaysia but is: Typically mild i.e. only slightly more severe than seasonal influenza. Could be severe in vulnerable groups (e.g. H1N1 pandemic) OR Being contained	Minimal disruption e.g. additional measures at border and/or healthcare settings expected, higher work and school absenteeism likely.	Be socially responsible; if you are sick, stay home. Maintain good personal hygiene. Look out for health advisories.
Orange	Disease is severe <u>AND</u> spreads easily from person to person, but disease has not spread widely in Malaysia and is being contained (e.g. SARS experience in Malaysia).	Moderate disruption e.g. quarantine, temperature screening, visitor restrictions at hospitals.	 Be socially responsible; if you are sick, stay home. Maintain good personal hygiene. Look out for health advisories. Comply with control measures.
Red	Disease is severe <u>AND</u> is spreading widely.	Major disruption e.g. school closures, work from home orders, and significant number of deaths.	 Be socially responsible; if you are sick, stay home. Maintain good personal hygiene. Look out for health advisories. Comply with control measures. Practise social distancing and avoid crowded areas.

NORTHPORT
DISEASE
OUTBREAK
FRAMEWORK
(NDOF)

BCP GUIDELINES (Cont.)



ACTIVATION OF BUSINESS CONTINUITY PLAN (BCP) (Cont.)



BATTLE AGAINST

COVID-19

INCOMING VESSEL & VESSEL CREW SCREENING









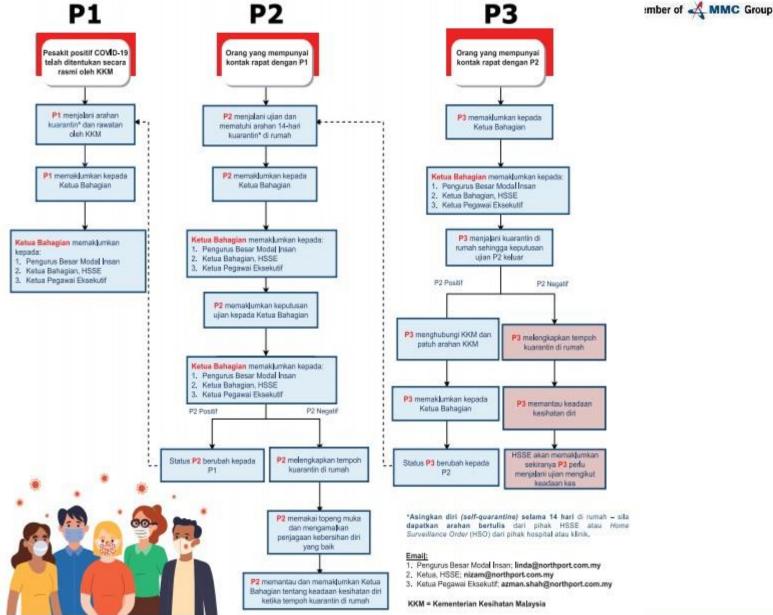






PORT USER CONTACT TRACING





COMMUNICATION OF COVID-19 INFORMATION



1. Port User Awareness Communication



16 Mac 2020

KEPADA SEMUA KAKITANGAN NORTHPORT (MALAYSIA) BHD

PER: OPERASI NORTHPORT SEMASA PERINTAH KAWALAN PERGERAKAN

Assalamualaikum dan Salam Sejahtera kepada semua warga TeamNorthport.

Saya ingin merujuk kepada perutusan khas YAB Perdana Menteri Malaysia mengenal COVID-19 yang telah dibuat pada Isnin, 16 Mac 2020 jam 10.00 malam.

Seperli yang tekah diumumkan oleh YAB Perdana Menteri. Kerajaan telah memutuskan untuk melaksanakan Perintah Kawalan Pergerakan, mulai 18 Mac 2020 sehingga 31 Mac 2020, di seluruh negara, Perintah kawalan ini dibuat di bawah Akta Pencegahan dan Pengawalan Penyakit Berjangkit 1988 dan Akta Polis 1967.

Antara pelaksanaan di bawah Perintah Kawalan Pergerakan tersebut adalah penutupan semua premis kerajaan dan swasta, kecuali yang terlibat dengan perkhidmatan penting negara. Memandangkan sektor pelabuhan dikategorikan di bawah perkhidmatan penting negara, adalah dimaklumkan bahawa operasi perniagaan Northport akan berjalan seperti biasa dan tidak tertakluk di dalam pelaksanaan Perintah Kawalan Peraerakan tersebut.

Watau bagaimanapun, selaras dengan pengumuman yang telah dibuat oleh YAB Perdana Menteri, pihak Pengurusan telah memutuskan perkara-perkara seperti berikut;

- 1) Penangguhan program Teambuilding.
- Penangguhan semua aktiviti keagamaan di surau-surau Northport termasuk Solat Jumaat
- 3) Sekatan perjalanan ke luar negara ke atas semua kakitangan Northport.
- 4) Bagi kakitangan Northport yang baru pulang dari luar negara, mereka mesti menjalani pemeriksaan kesihatan dan melakukan kuarantin secara sukarela selama 14 haif.

Semua keputusan di atas adalah berkuat kuasa mulai 18 Mac 2020 sehingga 31 Mac 2020.

Pihak Syarikat akan memaklumkan kepada semua kakitangan akan perkembangan terkini berkaitan dengan COVID-19 dan langkah-langkah susulan terbaru dari semasa ke semasa.

Terima kasih di atas kerjasama semua warga TeamNorthport.

Yang benar, NORTHPORT (MALAYSIA) BHD

DATO' AZMAN SHAH MOHD YUSOF Ketua Pegawai Eksekutit

Date: 16 March 2020

MORTHPORT

31 Mac 2020

KEPADA SEMUA KAKITANGAN NORTHPORT (MALAYSIA) BHD

PER: KEMASKINI MAKLUMAT BERKAITAN INISIATIF SYARIKAT MENDEPANI WABAK PANDEMIK COVID-19

Assalamualaikum dan Salam Sejahtera kepada semua warga TeamNorthport.

Penularan wabak pandemik COVID-19 yang sedang melanda seluruh dunia termasuklah negara kita pada hari ini semakin membimbangkan. Saban hari, jumlah yang disahkan positif di Malaysia masih tidak lagi menunjukkan tandatanda penuruan dan daerah Klang adalah antara kawasan yang telah dikategorikan di dalam Zan Merah oleh Kementerian Kesihatan Malaysia sejak beberapa hari yang lalu disebabkan jumlah kes positif yang tinggi.

Pihak Syarikat memandang serius berkaitan dengan hal ini dan akan terus berusaha untuk memaslikan kesihatan dan keselamatan semua kakitangan dipelihara.

Alhamdullich, sehingga ke hari ini, Slada kakilangan Northport yang disahkan postilit CoVID-19, namun Syarikat komilied untuk terus melaksanakan inisiatif-inisiatif praaktif, bagi melindungi semua kakilangan dari wabak yang merbahaya ini. Antrar inisiatif-inisiatif tersebut adalah seperti berikut:

- Kerja-kerja disinteksi dan nyahcemar dilakukan di tempat-tempat yang mempunyai risiko jangkitan dan kawasan tumpuan sepanjang tempoh Perintah Kawalan Pergerakan ("Movement Control Order").
- Saringan suhu badan dibuat di semua pintu masuk Norfhport. Kakitangan dan pengguna pelabuhan yang menunjukkan simptom wabak ini tidak dibenarkan masuk.
- Penjarakan sosial ("Social Distancing") diamalkan di seluruh premis Northport khususnya di pejabat, kantini. Ilit bangunan, serta kawasan-kawasan tumpuan yang lain.
- Penyediaan topeng muka, sarung tangan, "hand sanitizer" dan apron untuk kakitangan operasi.
- Penyediaan "hand sanifizer" serta sabun dan air di pejabat-pejabat dan kawasan-kawasan tumpuan.
- e. Penyampaian makiumat dan kesedaran berkailan COVID-19 kepada kakitangan melalui saluran komunikasi rasmi Syarikat termasuk e-mail, whatsapp dan facebook.
- Tindakan tegas akan diambil ke atas kakitangan atau pengguna pelabuhan yang tidak melaporkan atau menyembunyikan jangkitan wabak COVID-19 sama ada mengenai diri sendiri, kontak rapat ataupun pekerja/rakan sekerja syarikat.

Pihak Syarikat akan memaklumkan kepada semua kakitangan akan perkembangan terkini berkaitan dengan COVID-19 dan langkah-langkah susulan terbaru dari masa ke temasa.

Sekian, terima kasih.

Saya Yang Menjalankan Amanah, NORTHPORT (MALAYSIA) BHD

DATO' AZMAN SHAH MOHD YUSOF Ketua Pegawai Eksekutif

Date: 31 March 2020

COMMUNICATION OF COVID-19 INFORMATION (Cont.)

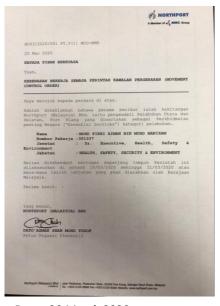


2. Letters To Staff & Port Users For Operations During MCO



Date: 23 March 2020







Date: 30 March 2020

Date: 20 March 2020 Date: 3 April 2020



Moving Forward Towards **Business Resilience & Continuity**



MOVING FORWARD TOWARDS BUSINESS RESILIENCE & CONTINUITY



- SOPs in managing port users and incoming vessels
- 2. PPEs inventory management
- 3. Employee protection and well-being

- 1. Individual divisional BCPs
- 2. Alternate contractors, suppliers and key personnel
- 1. Employees' knowledge enhancement
- 2. Port users safety refresher program

- 1. BCP Document sharing
- 2. Mentor-mentee program

Thank You

NORTHPORT (MALAYSIA) BHD Jalan Pelabuhan, Pelabuhan Utara 42000 Pelabuhan Klang Selangor





