

IAPH 2023 Sustainability Award
Maritime Cluster
Health Safety & Security







Maritime Cluster Establishment - 2022

Maritime Cluster is recognized as a global player in the maritime industry.

MC provides AD Ports Group's clients with integrated shipping and maritime solutions along a full value chain that reduces risk and is economically efficient.

Maritime Cluster is crucial to ensuring convenient and safe operations across all our ports and marine infrastructure. Waterways are the lifeline of trade in our region, and the Maritime Cluster is committed to providing best-in-class services and infrastructure.

WHAT SETS US APART

SAFEEN Group is unique among its competitors as we are the largest and most comprehensive providers of fully integrated maritime services in the region. We adhere to the highest operational standards, and set benchmarks for other providers to follow. Our certifications demonstrate our continuous commitment to excellence and we strive to nurture local talent through our internationally recognised training.



COMPLIANCE

Port authority and regulator owned company



CERTIFICATIONS

IAIA, ISO, ISM, ISPO, OHSAS



SELF-RELIANCE

Self-sufficient administration of services



OPERATIONAL STANDARDS

Setting the benchmark in the region



COMMITMENT

Development and training of local talent



Maritime Cluster Vision Mission & Values

Maritime cluster's vision is to be the preferred provider of world-class integrated marine services and marine logistics



Vision

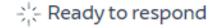
To be the preferred provider of world-class integrated marine services and marine logistics to wider maritime community, while supporting AD Ports Group' aspirations



Mission

To provide wider Maritime Community, along with AD Ports Group, with the most efficient and sustainable operations, by delivering world-class marine & port services, offering best value, whilst maintaining highest levels of safety, compliance and respect for the marine environment

Our Values





⊰⊱ Safe, secure & sustainable

∴ Innovative for excellence

* Fair & committed

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MARITIME CLUSTER



The Maritime Cluster facilitates maritime operations while ensuring safety and sustainability across its services.

Maritime Cluster, is the driving force behind AD Ports Group's Marine operations, and the largest diversified provider of maritime services in the region including merchant shipping, transshipment, offshore and subsea solutions. We acquired 80% stake in Global Feeder Shipping (GFS), positioning AD Ports Group as the largest pure feeder operator in the region.

Maritime Cluster is committed to optimise all our facilities to work as sustainably as possible and are constantly seeking innovative ways to lessen the industry's impact on the marine environment. The 8 business lines under Maritime Cluster are presented below:





The Maritime Cluster is crucial to ensuring convenient and safe operations across all our ports and marine infrastructure. Waterways are the lifeline of trade in our region, and the Maritime Cluster is committed to providing best-in-class services and infrastructure.

SUSTAINABILITY SUCCESSES AND RECOGNITION



Installation of 17 ecological concrete mattresses at Saadiyat Ferry Terminal which won an International Maritime Award.



Al Aliah Island Beach clean up campaign.



Al Sader Beach and underwater clean up campaign.



Solar powered information boards.



Single use plastic ban SAFEEN Feeder vessels.





Marine Oil Spill management training and installation of oil-spill kits at sensitive locations.



Using locally sourced biofuel (recycled cooking oil) in Feeder Vessels achieving 20% carbon emissions reduction.



Exploring hybrid vessels to use dual fuel, hydrogen or methanol fuel systems for tugs and planning for the conversion of existing tugs to greener fuels.



Implementing hydrogen refuelling infrastructure and Fleet conversion under an MoU with ADNOC.



Commenced carbon emission reporting of client charted vessels.





Maritime Cluster Business Units (SAFEEN GROUP)

Safeen Marine Services

Provides a wide range of marine services including, but not limited to:

- Port Services (Towage, Pilotage & VTS)
- 2. Mooring & Slipway Management
- 3. Oil Spill Response
- 4. Bollard Pull, Boom and Fender Hire
- 5. Ferry Management
- 6. Fleet Maintenance
- 7. Navigation

AD Maritime

Since its establishment in 2021, Abu Dhabi Maritime has been the custodian of Abu Dhabi's waterways and Maritime sector with the purpose of elevating Abu Dhabi's standing to a global maritime capital.

In collaboration with the Department of Municipalities and Transport, and operating under AD Ports Group, Abu Dhabi Maritime performs its roles of governing and regulating Abu Dhabi's maritime sector by developing its strategy, creating and updating maritime regulations, and providing first-rate maritime services.

Safeen Transshipment

Provides tailor-made logistics solutions for dry bulk commodities.

It implemented measures to reduce its vessels' impacts on the environment by engineering the vessels with solutions that improve energy-efficiency and prolong their working life.

Safeen Offshore & Safeen Survey and Subsea

Safeen Offshore established in 2022, these are the Safeen Offshore function and mandates ;as follow

- 1- shipment Containers loading & Offloading Services
- 2- Repair and Maintenance for Pipes and Pipelines
- 3- Repair welding pipes under the water
- 4-Goods loading and offloading Services
- 5-Oil Tanks Inspection and Maintenance Services
- 6-Marine Survey Engineering Consultancy
- 7-Ships Management & Operation
- 8-Customs Clearance Services
- 9- Onshore and Offshore Oil & Gas Fields & Facilities Services



Maritime Cluster Business Units

Offshore International (OFCO)

Is the GCC region's leading provider of integrated onshore and offshore marine logistics services. It is a joint venture between Allianz Marine & Logistics Services (AMLS) and SAFEEN Marine Services.

Equipped with a fleet of support vessels, crew boats, landing crafts and tugs, as well as multi-use storage space, they deliver bespoke solutions to customers, offshore drilling, pipe and cable lay support, and oil spill response.

Safeen Feeders

The Cluster established SAFEEN Feeders in 2020 to meet the demands from the Group's mainliner shipping clients by offering increased connectivity and optimized shipping costs.

Operating a fleet of seven container vessels, of which six the Cluster owns, SAFEEN Feeders has introduced two feeder services:

One connecting Abu Dhabi and the UAE's coastal ports; and another connecting Abu Dhabi, Saudi Arabia, Iraq, India, and Pakistan.

Alligator (ASCL)

Is a Global Shipping and Logistics Service Provider with years of experience and comprehensive knowledge of the maritime Industry.

ASCL provides the best box operations with the fast-changing freight scenarios globally.

ASCL owns and operates a young fleet of dry (20' / 40' HC Reefer and Special equipment (40' FR and OT).

Divetech

It established in UAE since 2009, is a professional Inspection, Repair, Maintenance & Installation solutions provider that delivers turn-key solutions to clients.

Divetech Marine Engineering Services was formed to serve the Subsea Engineering industry with quality diving services at a competitive price, e.g. Pipeline Operation, Underwater Inspection, Non-Destructive Testing, Marine Construction Works, SPM Operation, Salvage Operations and Nuclear Diving.

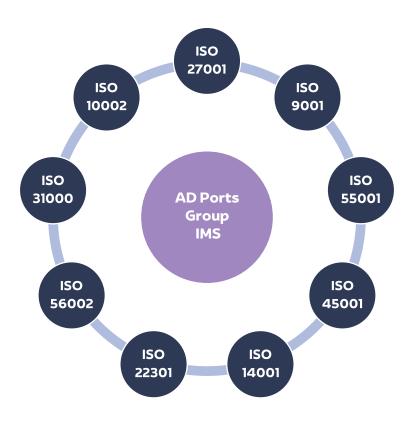
Additionally, Divetech services also include: Rope access, Fabric Maintenance, Conventional NDT & Advanced NDT, Diving, Subsea Engineering, SBM Ops, Terminal Construction etc..



Applicable to AD Ports Corporate and Operating Business Clusters, all Project Companies / Contractors of AD Ports and others within the AD Ports jurisdiction. Cover the Workplace Activities / Operations within AD Ports and its Facilities and construction sites supervised by AD Ports and its Operating Business Clusters. Codes of Practice and/or the requirements stipulated by the Abu Dhabi Public Health Centre (ADPH), NCEMA and other relevant regulatory authorities shall be applicable and referred as and when required or as advised by AD Ports Corporate Authority Division, when deemed necessary.

The IMS is applicable to all business processes (routine and non-routine activities) and people (including AD Ports Employees, Contractors, Customers, Visitors, Stakeholders) affecting the quality of AD Ports Corporate and its Business Clusters services and performance.





Maritime Cluster Policy



Integrated Management **System Policy**



Ver.03 (Aug/2022)

AD Ports Group's vision is to drive global trade through an integrated portfolio of world-class ports, industrial zones, logistics, maritime and digital solutions, with direct contribution to the UAE's economic growth and

We are committed to enabling maritime trade businesses and achieving total customer satisfaction through an integrated Management System (IMS) in line with ISO 90012015, 140012015, 450012018, 223012019, 270012013, 550012014, 3100012018, 560022019, 1903 304012018, ISO 373012021 standards and AE/SCNS/NCEMA 7000:2021 specifications. The Integrated Management system ensures compliance with all pertinent regulations fr applicable national and international regulators and Sector's Regulatory Authorities respecting ethical and sustainability aspects.

In line with this commitment, the AD Ports Group shall:

- Set appropriate objectives and targets to ensure effective and efficient management of our business processes focusing on customers and continual improvement adopting knowledge and innovation
- Determine a strategic approach proactively for enterprise risk management portfolios and articulate risk tolerance levels and risk appetite.
- Identify and mitigate risks associated with quality, innovation, business continuity, occupational safety. health, information security, asset management, knowledge management, compliance and environmental aspects and ensure that measures adopted are cost effective and meet the group compliance obligations
- Proactively interact and communicate performance
- o Ensure effective management of assets throughout their lifecycle in a safe efficient and sustainable manner to maximise stakeholder value.
- o Ensure availability of necessary assets, resources and maintain employees' health and well-being.
- Establish a compliance function independent from business operations with appropriate authorities, unrestricted access and reporting line to the

- Adopt a strict no retaliation guiding principle to encourage employees to unlawful conduct and non-compliances.
- Adopt acknowledged best practices to mitigate risks, promote innovation and knowledge management activities, optimise asset performance, safeguard personnel, protect the environment and ensure business continuity.
- Manage expectations of employees and interested parties' by enhancing knowledge management culture that values knowledge, maintaining a balance between knowledge sharing and knowledge protection.
- Conduct effective audits to monitor performance against established objectives and compliance requirements.
- Conduct periodic management reviews to evaluate performance effectiveness and to ensure that the Integrated Management System remains relevant
- Provide equal rights and opportunities for people of determination



Managing Director & Group Chief Executive Officer **AD Ports Group**













OCCUPATIONAL HEALTH & SAFETY (OHS) POLICY



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AD PORTS GROUP will adhere to the OHS Policy by integrating occupational health and safety aspects into its business

AD PORTS GROUP is committed to complying with all pertinent regulations from applicable Abu Dhabi Sector Regulatory Authorities, as well as applicable national and international rules and regulations.

AD PORTS GROUP will strive to conduct and manage its business and activities in a manner designed to responsibly minimise OHS risks to a level, which is 'As Low As Reasonably Practical' (ALARP).

AD PORTS GROUP is committed to reduce risks in its operations to safeguard its personnel and prevent injuries and

AD PORTS GROUP is committed to implementing, maintaining and validating a comprehensive continual improvement programs, to ensure the continuity of critical operations under all circumstances.

AD PORTS GROUP will transparently communicate its OHS results and welcome input from regulatory agencies, communities and other interested parties.

Within the scope of the Policy defined above and to support AD Ports Group role in the Abu Dhabi 2030 Vision and OSH Policy, AD Ports Group shall:

- Demonstrate AD Ports Group commitment to sustainable development.
- Identify and mitigate business disruption risks.
- Align with the corporate values of not compromising on safe and secure operations.
- Establish programs and initiatives to maintain employees' health and wellbeing. Provide alignment between AD Ports Group activities and OHS resources.
- Monitor and manage OHS risks and ensure that measures adopted are cost-effective. Communicate OHS Policy with stakeholders and interested parties and obtain their input.
- Conduct effective audits to monitor performance against established objectives and compliance requirements.
- Conduct periodic inductions for those working for, with, and on behalf of AD Ports Group.
- Develop a systematic approach to ensure compliance with Abu Dhabi Occupational Safety and Health system (ADPHC) as well as national, international laws, and standards that Abu Dhabi Ports subscribes to; and international best practices, in order to continually improve OHS performance.
- Conduct periodic management reviews, to evaluate OHS MS effectiveness and OHS performance; setting OHS targets and objectives to ensure that the OHS Policy remains relevant and appropriate



Mohamed Juma Al Shamisi Managing Director and AD Ports Group CEO

Date: 01 February 2022





AD Ports Group Security Policy

AD Ports Group is committed to providing a secure workplace, ensuring that all business activities are conducted in a manner that complies with applicable legislation, regulatory and statutory requirements, and the security initiatives to which it subscribes

AD Ports Group's Security Policy is established to demonstrate commitment to the security of AD Ports Group's employees, assets, and customers. This is essential to the successful conduct and future growth of the business, and is in the best interests of each of the company's supply chain custom

AD Ports Group will visibly uphold the principles of this Policy and integrate them throughout business and operations, while the Executive Management Team will review the Security Management performance and policies.

AD Ports Group's management and security staff at each site will be responsible for implementing and maintaining the Security Management Systems necessary to comply with this Policy, and will be held accountable for compliance and performance. All areas of the business will support the operations of the Security Management System.

AD Ports Group is committed to training employees whose work may have an impact on security, and will hold them accountable for complying with this Policy and related procedures, practices, instructions, and rules.

AD Ports Group's employees are committed to reporting any unusual observations, practices or persons that could pose a security risk to AD Ports Group, and the community it operates in.

AD Ports Group will strive to meet and exceed this Policy's mandate and demonstrate its commitment to security excellence through the active participation, commitment, and adherence to the following security objectives:

- Demonstrate AD Ports Group's commitment to sustainable development
- Identify and mitigate business disruption risk
- Develop a systematic approach to ensure compliance with AD Ports Group's Security Management Systems, as well as national and international laws and standards that AD Ports Group subscribes to; and international best
- practices, in order to continually improve security performance Intolerance of the conditions and behaviours that contribute to breaches of security
- Communicate relevant content regarding the Security Policy, where applicable, to third party organisations, visitors and contractors, enabling them to contribute to the security of ADIPorts Group's business interests
- o Promote security awareness amongst all related users to enable them to contribute to the protection of AD
- Conduct effective audits to monitor performance against established objectives and compliance requirements
- Improve and enhance the security incident response capabilities at all levels
 Conduct periodic management reviews to evaluate the Security Management Systems' effectiveness and performance; setting specific targets and objectives to ensure that the Security Policy remains relevant and appropriate



Managing Director and ADPorts Group CEO

Date: Jan 2022 / Rev 3.0















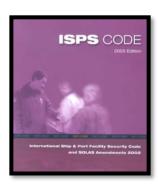
Maritime Cluster Health Safety & Security Certification

Maritime Cluster & SAFEEN Group Is committed to provide international best practices and implement best standard within its activities and operations, where Abu Dhabi Ports IMS policy is posted across all functions, Maritime Cluster top management are committed to ensure full compliance with all related standards such as but not limited to;

- ISO 9001: 2015 Quality management
- ISO 14001:2015 Environmental management
- ISO 45001:2018 OH & Safety management
- ISO 31000:2019 Risk management
- ISO 27001: 2013 Information security management
- ISO 22301:2019 Business continuity management
- ISM "International Safety Management IMO Standard
- ISPS "International Ship & Ports Security" IMO Standard



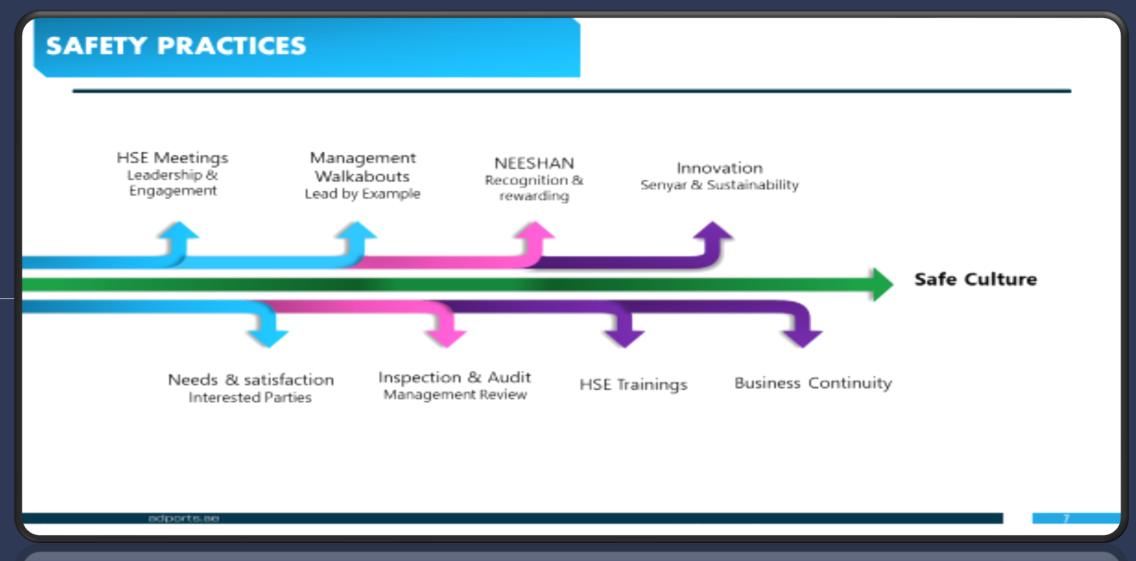








Maritime Cluster HSE Road to Safe Culture





Integrated Management System

The eBAB application system was designed to access by the employees related to IMS documents and others.



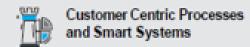


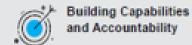
CORPORATE AUTHORITY	DIGITA	L CLUSTER	ECON	ECONOMIC CITIES & FREE ZONE CLUSTER			NE CLUSTER ENGINEERING & TECHNICAL SERVICES		
HUMAN CAPITAL & EMIRATIZ	ZATION	IMS	LEGAL	LOGISTICS CLUSTER	MARITI	ME CLUSTER	PORTS CLUSTER	RISK AND COMPLIANCE	
STRATEGY & GROWTH									

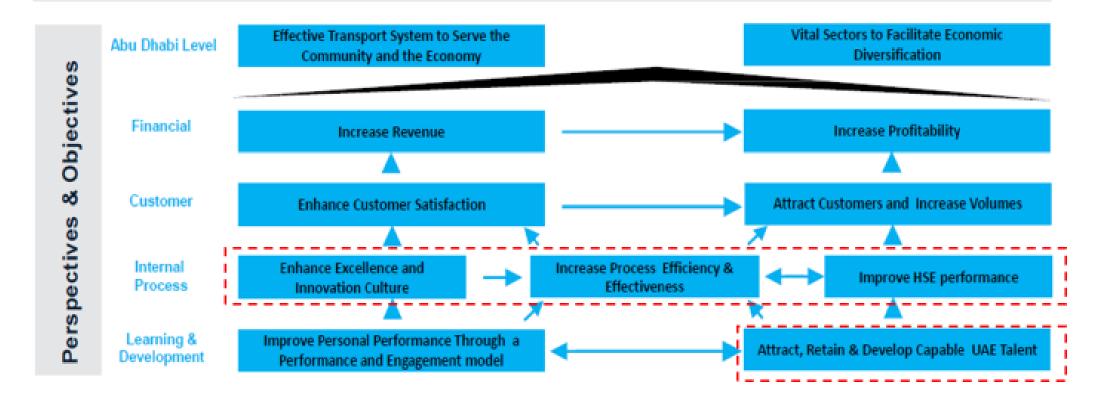
Maritime Cluster Strategy Map

Strategic Themes

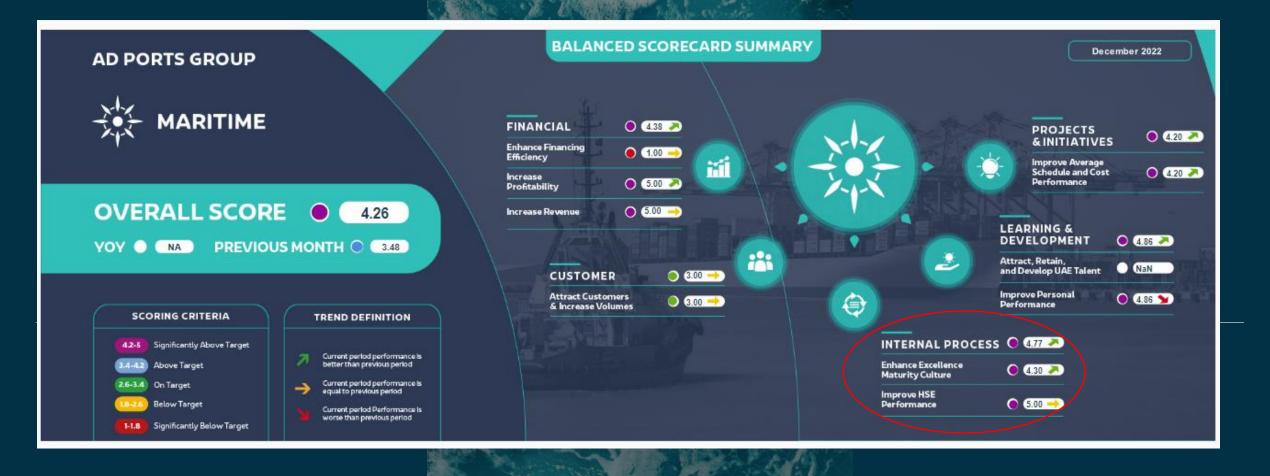








Maritime Cluster Balance Scorecards





Performance Monitoring & Measurement

Monthly Performance Monitoring

- Manpower, Man-hours & Man-hours without LTI
- HSE Training
- Incidents Summary
- OSHAD Incident Classifications
- Reportable Incidents Summary
- Recordable Incidents Summary
- Injury Severity Summary
- Incident & Accident Frequency & Severity Rates (YTD)
- Environment Incidents z
- Consequences and Types of Land, Traffic & Marine Incidents
- Additional HSE Performance

HSE Monitoring Log

- Incident
- HSE Training (Internal & External)
- Permit to work (PTW)

Maritime Cluster Action Plan Safety in Heat Every June 15 to Aug 15 each year in UAE

- Objective 1 Zero LTI due to Heat related Illness or Injury
- Objective 2 Management Walkabout
- Objective 3 Welfare Inspections and Site Tours
- Objective 4 Awareness Training Sessions, Toolbox Talks
- Objective 5 Heat Stress Hazards Identified and Closed
- Objective 6 Total Participants Trained

MARITIME HSE Performance 2018-2022

Serial No.	Data required	Unit	2018	2019	2020	2021	2022
1	Land Incidents (Without Contractor)	Number	54	47	40	84	64
2	Land Incidents (With Contractor)	Number	68	98	83	127	105
3	Marine Incidents	Number	30	26	7	5	5
4	Marine Incidents (Including International Vessels)	Number	57	72	41	50	72
5	Minor Environment Incidents (Without Contractor)	Number	5	2	4	3	3
6	Minor Environment Incidents (With Contractor)	Number	6	6	5	5	8
7	LTI Frequency Rate (Without Contractor)	Frequency Rate	1.06	0.65	0.18	0.54	0.19
8	LTI Frequency Rate (With Contractor)	Frequency Rate	0.61	0.27	0.16	0.23	0.16
9	Lost Time Injury (Without Contractor)	Number	5	3	1	4	0
10	Lost Time Injury (With Contractor)	Number	7	6	4	7	8
11	Serious Injuries (Without Contractor)	Number	6	4	1	4	0
12	Serious Injuries (With Contractor)	Number	9	7	4	7	9
13	Total Recordable Injury (Without Contractor)	Number	6	13	4	9	0
14	Total Recordable Injury (With Contractor)	Number	15	24	14	12	22
15	Man-hours worked (Without Contractor)	Million Hours	4.71	4.63	5.54	7.45	15.76
16	Man-hours worked (With Contractor)	Million Hours	11.57	22.64	25.75	30.1	43.22
17	Man-hours without LTI (Without Contractor)	Million Hours	1.17	2.02	4.93	5.73	7.88
18	Man-hours without LTI (With Contractor)	Million Hours	2.83	10.85	16.73	8.11	12.15
19	Total Recordable Injury Rate (Without Contractor)	Number	1.27	2.81	0.72	4	0
20	Total Recordable Injury Rate (With Contractor)	Number	1.30	1.06	0.54	1.21	0.51
21	HSE Observation (Without Contractor)	Number	15,491	19,514	12,488	10,502	13,856
22	HSE Observation (WithContrractor)	Number	29,241	36,584	31,276	39,225	37,238

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Maritime Cluster Competency & Training

- Mandatory training will be provided by Maritime Cluster to all Business Units for basic HSE & BC issues, including HSE Orientation for new joiners .
- All personnel who have an HSE function and/ or core responsibility in their position description shall undergo a competency assessment. To ensure that employees are competent to do their jobs on the basis of appropriate education, training, or experience.

Training Conducted

RA Awareness Session

ECDIS

Pilot Simulator

MP Simulator

Survey Support Equipment Training

ICS 100/200

Fatigue Management

GMDSS Restricted Operator

IMO Level 2

Incident Reporting & Investigation

Incident Notification SENYAR

Equipment - Forklift - 07 & 15 ton

The Initial step for Winning Mafnood

Microsoft Excel and Dashboard Reporting using

Business Continuity Awareness

IBTIKAR Awareness Session

Safety In Heat

Tabletop Emergency Drill Exercise - Shortage of Tug

Master

Simulator Training

IMS Awareness

Env. Aspect Impact

Management of change

IMS Awareness

IMS Awareness & Internal Auditor

HSE Risk Register

HSE Pan

BU SENYAR Awareness

HSE Monthly Performance Reporting

HSE Inspection & Observation

Stop the Bleeding Training

Incident Management

Management of contractor.





Maritime Cluster Communication (Internal Trainings Initiated)

Maritime Cluster & Corporate HSE interact in SAFEEN Surveyor



HEAT Stress Campaign



Seafarer Day



ISM, ISPS and MLC Internal auditors for Maritime Cluster



Management Walkabout & Crew awards in Safeen Transshipment (SSTU Hawk Crew)



Office safety for Office boy & Cleaners in SAFEEN Bldg.



Evacuation Plan Awareness in SAFEEN Bldg.



Elevator entrapment evacuation training



IMS Certification AD Maritime & SAFEEN Offshore



Toolbox Talk in the workshop



Maritime Cluster Business Unit Fire warden training



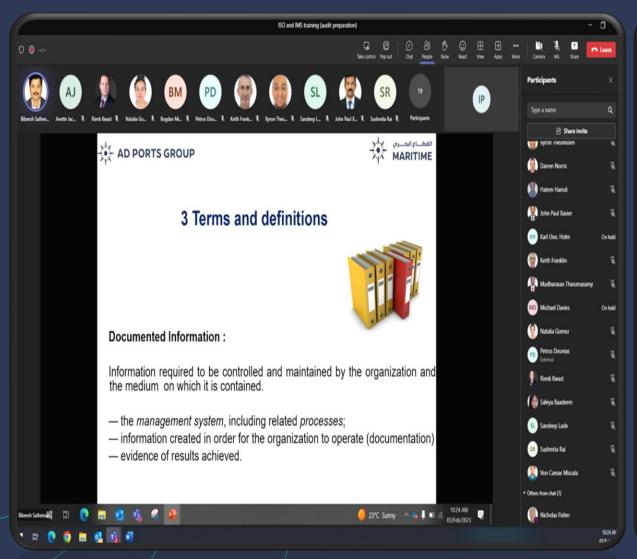
Site Inspection



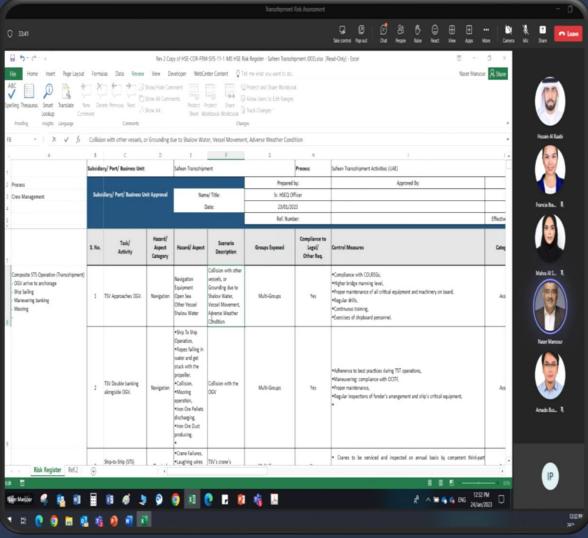


Online Trainings conducted by Maritime Cluster

IMS Awareness Training



Risk Register Awareness





Audit and Inspection



Processes in Ebab

65 Documents (procedures, TORs, policies, etc.) in Ebab.

30 Processes reviewed/ newly uploaded in Ebab in 2023



Internal Audits & Nonconformances

100 % Internal Audit Compliance with the approved audit plan.

27 OFIs raised in 2023 (all sources).



New Certifications

03 Business Divisions Certified in Q1-2023 for IMS comprising of ISO 9001, ISO 14001 & ISO 45001.

Safeen Feeders, Safeen Transhipment & Safeen Subsea and Surveys LLC



IMS audits and observations (NCs/ OFIs)

Total no. of audits planned (2022): 05



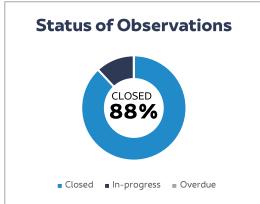
Note: 06 unplanned audits conducted as part of SAFEEN Offshore and Abu Dhabi Maritime certification projects

QHSE (ISO 9001, 14001 & 45001) Certification audits for Abu Dhabi Maritime and SAFEEN Offshore successfully completed in 2022.

QHSE (ISO 9001, 14001 & 45001) Certification audits for Safeen Transhipment, Safeen Feeders and Safeen SSS successfully completed in Q1-2023.

Total no. of observations (2022):142





Source	Closed	In-progress	Overdue
Internal audit-2022	27	-	-
Corporate NC log - 2021	07	-	-
Corporate NC log – 2022*	78	17	
External audit -2022	13	-	-
Total	125	17	-



4. Snapshot of Process risks and opportunities

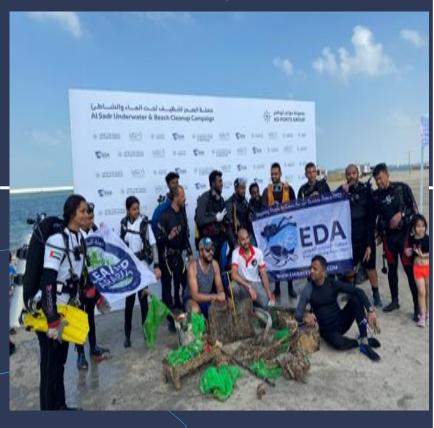
Review and effectiveness review

Business Division	Risks determined	Opportunities determined	Last review & Update on
Cluster BD/ Sales	07	00	25/04/2023
Safeen Marine services	38	05	19/12/2022
Safeen Feeders	68	02	03/04/2023
Safeen Offshore	11	00	27/04/2023
Safeen Transhipment	02	03	24/04/2023
AD Maritime	39	07	01/05/2023
Safeen SSS LLC	10	04	24/04/2023
Total	175	21	

OFCO & Divetech maintains risks and opportunities in their templates – OFCO & Divetech

Environmental initiative of Maritime Cluster

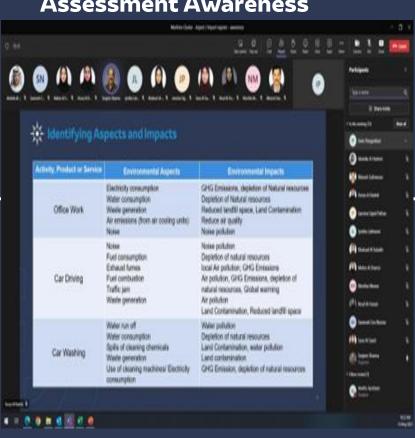
Al Sadr underwater & beach cleanup campaign



Al Aliya Beach Clean-up Campaign AD Maritime



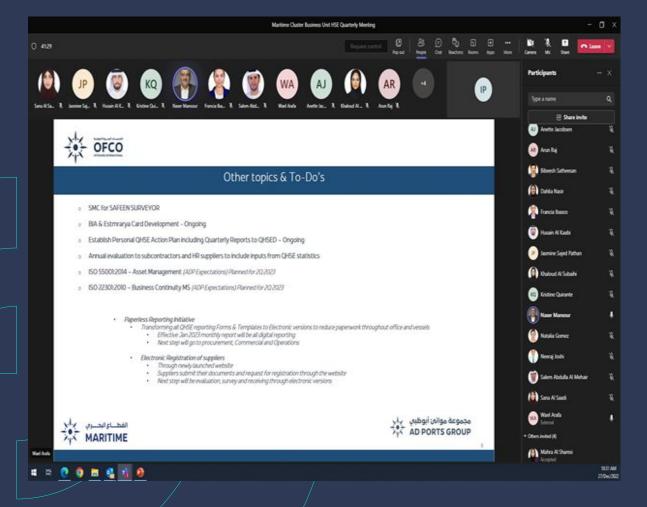
Environmental Impact Assessment Awareness





Maritime Cluster HSEQ Steering Committee Meeting w/ Business Units

Maritime Cluster level HSEQ Steering committee meeting is conducted on a Quarterly basis with the agenda below;



2. A	genda		
No.	AGENDA ITEMS	lllnite	Time / minutes
1	Opening & Brief by MC HSEQ	MC HSEQ	2
2	Minutes of previous Meeting & Outstanding Actions	HSEQ	10
	HSSE plan.	Safeen Marine Services	5
	O MC Addit	AD Maritime	5
	o Inspection o Drill o CSR	Safeen Divetech	5
	o Internal HSE Training & External Training Needs (HSE & Other Department)	Safeen Transshipment	5
		Safeen Offshore	5
4	H&S Environment Impacts	Safeen Feeders	5
	Compliance Register	OFCO	5
	o inc register and status	Safeen Survey & Subsea	5
	o Incident Management associated KPIs		
5	HSEQ Plan for 2023	MC HSEQ	5
6	HSEQ and ISM Audit and inspection plan 2023	MC HSEQ	5
7	Maritime Cluster Challenges	MC HSEQ	5
8	Business Unit Challenges	BU HSEQ	10



Maritime Cluster Management Of Change

The Management of Change (MOC) is intended to ensure that the Change is managed without compromising Health & Safety, Environmental, Quality, Asset, Information Security and Business Continuity

PART A: Justification a	nd Coveraç	je					
MOC No. (By QA)				Date		02/Aug/2022	
MOC Request Title	Ferry Management			Effect Date	lve	30/Aug/2022	
Initiated by (Name)	Capt. Salem Al Menhali			Title		Director Port Services	
Cluster/ Unit	Maritime Cluster			Divisio	on	Marine Services	
	□ New Ope	□ New Operation				peration/ Terminal	
	☐ Modification of building/ Facilities/ Road			□Modi	fication	of Equipment	
Type of The Change	□ Change t	☐ Change to Technology			antling	of Critical Equipment's	
	□ Others (F	Others (Please specify *) Handover Ferry Management / Operations to Ad					
Change Description	Handing Over area of responsibilities for managing and operating the ferry operations and Al Dhafra region						
Location of the Change	Ferry – Dh	afra Region					
Period of the Change	☑ Perma	nent	☐ Temp	orary (Specify	/ below)	
Period of the Change	From	Click to enter	a date.	To Click to enter a date.			
Reason for Change	New- stru	cture within Mariti	me Cluster				
	□ Enginee	r Drawing		☑ Risk Assessment			
Supported Document	☑ Actions	Plan		□ Specification			
	Others (Please specify ▼) SOPs, Safety Management Manual, SMC, BIA & ESTMRARYA Card						
	☑ Quality			□ Healt	th Safet	y and Environment	
Change Affects	☑ Security			□ Asse	t Mana	gement	
Change Affects	☑ Business	Continuity		□ Ente	rprise R	isk Management	
	□ Others (F	Nease specify ☞)					

1. Organization	2. Offshore System & Operations	3. Auxiliary System & Operations	
☑ Management System	□ Drilling	☐ Services/Utilities	
☑ Responsibilities	□ Dredging	☐ Auxiliary System	
☐ Work practices	☐ Reclamation	☐ Security Systems	
□ Contractors	□ Dry-docking	☐ Redundant/Backup	
☐ Regulatory compliance	□ Pipelines	□ Systems	
4. Human Factors	5. Ship System and Operation	□ Software	
□ Workload	□ Navigation	□ Electronic Data	
☐ Workplace stress	☐ Cargo operations	☐ Computer hardware	
□ Ergonomics	☐ Maneuvering	6.Security	
7. Environment	8.Equipment & Instrumentation	☐ Access Gates	
□ Soil quality	□ Alarm panels	□ CCTV	
□ Air quality	☐ Electricals system	□Fences	
☐ Marine eco-system	☐ Lighting system	☐ Security Assets (Define below)	
□ Noise	☐ Design pressure	9. Work Environment	
□ Heat	☐ Instrumentation/ Tools	☐ Working conditions	
☐ Dangerous Good	☐ Materials of construction	□PPE	
□ Lighting	☑ Marine Units	☐ Work surfaces	
10. Safety and Health	11. Operation Procedures	□ Housekeeping	
☐ Personal safety	☑ Procedures/instructions	12. General Arrangement/Access	
□Fire	☐ Start-up of equipment	☐ General arrangement	
☐ Detection/protection/ fighting	□ Normal operation	☐ Emergency access	
□ Emergency procedure	☐ Shutdown of equipment	☐ Maintenance access	
☐ Local exhaust ventilation	☐ Preparation for maintenance	☐ Facility/Ship access	
☐ Mechanical isolation	☐ Commissioning equipment	13. Maintenance and Inspection	
☐ Electrical isolation	14. Structural integrity	☐ Trip and alarm testing	
☐ Area classification	☐ Building/ Warehouse	☐ Maintenance procedure	
15. Business Continuity /Risk / ICC Ops.	□ Quay crane	☐ Fire fighting	
☑ Business Continuity Plan	□ Pipelines	☐ Piping/valves standards	
☑ Estmranya Card and BIA	□Portyard	☐ Vessels (container) rating	
□ERM	□ Quay wall	☐ Pressure isolation	
☑ Emergency Reponses Plans (ERP)		16. Asset Management	
☑ Crisis Management		☐ Asset Management Strategy (SAMP)	
		☐ Asset Management Plan (AMP)	
		☐ Enterprise Asset Management	

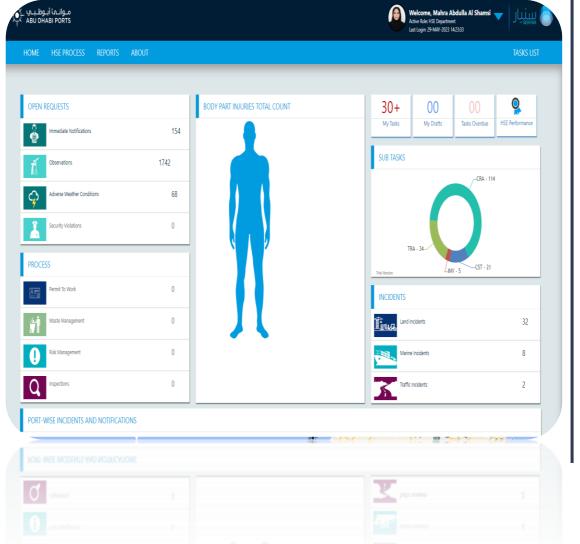
No.	Action its	ems	Responsible		Due [Date	Status
1.	Handover Meeting		Capt. Salem / Capt. Hazaa		20/08	/2022	In progress
2.	handover current SMS, RA, S	Majdi Abde	l Aziz	15/08/	2022	In progress	
3.	Update SMS, SOPs, RA & BIA	AD Mariti	me	TB	Α	TBA	
4.	Complete Handover Process	Marine Servio Maritim		30/08	/2022		
5.	Handover Asset						
6.	Change SMC ownership		AD Mariti	me	30/09/2022		
Owr	ner review and approval (initiator & Director/	VP)				
	Approv	red			Reje	cted	
Just	tification/ Comments						
Name I		Designati	on	Dat	:e	SI	gnature

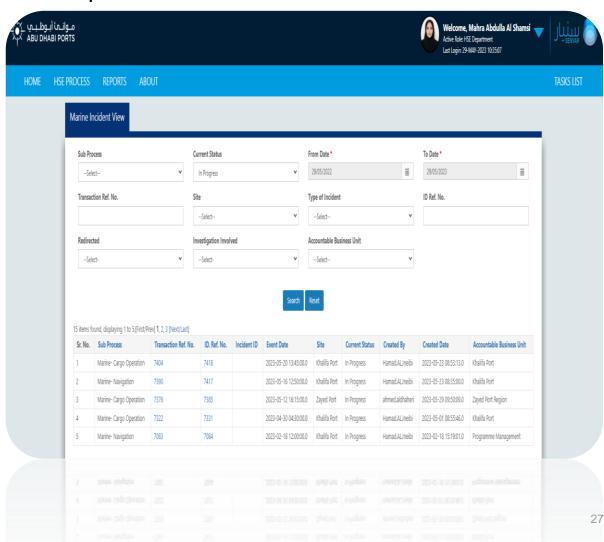
Form ID: SG-EM-QA-GEN-FRM-004-01



Accident/Incident Investigation & Reporting

All Land & Marine Incident are raised in SENYAR application System Senyar, Health Safety and Environment Management System, was designed to improve the efficiency of HSE processes in AD Ports Group





Maritime Cluster Management Review

Maritime Cluster Management Review meeting is held once in every six months to monitor the effectiveness of the integrated management system in achieving the objectives of IMS Policy and departmental objectives.

The CEO, Business Units Managing Directors, HSEQ manager attend the meeting, new objectives are decided and concerned department heads are informed about the non-conformance and corrective actions that need to be taken.

The Meeting begin always with HSE Safety moment and all HSE aspects is covered during the Management Review meeting



2. Agenda			
No.	AGENDA ITEMS	Units	Time / minut es
1		Maritime cluster / Safeen Group	10
2	Minutes of previous Meeting & Outstanding Actions	HSEQ	10
3	Cluster Performance	Finance	5
		Safeen Marine Services	15
	Brief of Achievements & Expansion	AD Maritime	15
	Operational performance KPIs and Update,	ADMA	15
4	Reviews of Services (includes Challenges, Opportunities, Resources Requirements an 4 other Highlights		15
	Customer Feedback & Compliant (Survey &	Safeen Offshore	15
		Safeen Feeders & Alligator	15
	Process improvements (KPIS, Tawreer, SDL)	OFCO	15
		Divetech	15
5	HSEQ Performance Update	HSEQ	15
6	Review of Incidents & CAR	HSEQ	10
7	Audits update and NCs Status	HSEQ	05
8	Polices, SOPs, MOC & Risk Assessments	HSEQ	05
	Break		60
9	Legal / Statutory / Regulatory Requirements	HSEQ	05
10	GRC Requirements	HSEQ	05
11	Other IMS Specific Topics	HSEQ/ Division	10
12	Excellence Requirements & Performance	Maritime Cluster	10
13	HR Resources & Training	Maritime Cluster HR	5
14	Performance of Vendors	Maritime Cluster CPD	5
15	Close out & Brief by CEO	Maritime Cluster / Safeen Group	5



Maritime Cluster Achievement & Internal Awards

Maritime Cluster Have been Awarded by MAFNOOD;

- Best Internal Service Award
- Future Readiness & Empowerment Award
- Sustainability Award
- Artificial Intelligence & big Data Award

Shortlisted:

- MAFNOOD Main Category
- Innovation Management Award
- Business Continuity & Risk Management Award
- Employee Happiness & Emiratization Award
- Special Recognition award COVID-19 Response
- Best Service Award

Induvial Category

- Unsung Hero Award
- Customer Happiness Employee Award
- Specialist Employee Award
- Dedicated Long-Service Employee Award





Maritime Cluster Achievement & Internal Awards

NEESHAN – Best HSE Performance







Maritime Cluster Achievement & External Awards



MIDDLE EAST AND INDIAN SUBCONTINENT

Maritime standards' Awards 2022

- Safety and security Award
- Environment Protection Award



The Royal Society for the Prevention of Accidents, UK, (RoSPA).

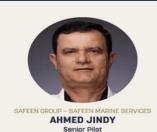
Silver Award for "Outstanding Safety Performance"





Maritime Cluster HSE NEESHAN Awards (For Outstanding HSE Performance of AD Ports Group)







SAFEEN GROUP - DIVETECH

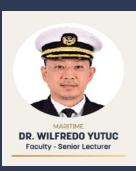
AMALNATH VAZHAPURAKKAL
ANILKUMAR
Bloster/Pointer































Maritime Cluster Achievement





CERTIFICATE OF PARTICIPATION

Presented to

Maritime Cluster

For Best in Revenue Generation from Implemented IBTIKAR Ideas



AD Ports Group Innovation Week 2023



Eiman Al Khalaqi VP - Innovation



CERTIFICATE OF PARTICIPATION

Presented to

Maritime Cluster

For The Best in Ideas Evaluation We wish you the best.



Eiman Al Khalaqi VP - Innovation

Health Safety & Security

Various Safety, Security & CSR initiatives has been concluded in last years and were addressing a wider community issue such as: -

- Implementation of Asset Management Policy & Strategy.
- Obtaining ISO 55001
- Being member of international Standard of Pilotage Organization ISPO
- Obtain Document of Compliance Certificates DOC under ISM Code
- Comply with International Ship & Ports Security Standard ISPS
- Comply with Maritime Labour Convention MLC
- Integrate HSE & Quality under IMS
- Initiate and support CSR and protection of the marine environment.
- Comply with ZERO Air Emission initiative.
- Comply with COVID 19 Protocol of Seafarers

SAFETY & Security Initiatives

Maritime Cluster HSE and AD Ports Corporate HSE manage to enhance PTW and Incident Management system be fully automated the Permit to Work and Incident Management, that in order to enhance safety, improve HSE performance, and support business units to enhance their performance and respond to emergency and minimize the impacts of unplanned events.

SAFEEN Marine Services invested of Marine Debris Boats, Oil Spill Equipment & Training, Enhance emergency capability by providing firefighting boats, were more than 100 M. AED been invested to provide a new Marine Units and renewing the marine fleets with capability to provide: -

- Emergency Response
- Fire Fighting Capability
- Oil Spill Response
- Search and Rescue Services
- Emergency Towage
- Recovery Capabilities.









DMLC I and DMLC II Approvals



DMLC REVIEW LETTER

No DBA0/USU/20220820064755

Ship's Name MO No. BV Register No. Classification Society Flag: Shipowner's name DMLC II Review BV Job No.

HAFEET 9015591 07300M Bureau Veritas United Arab Emirates

Abu Dhabi Marine Services Co- Safeen LLC

DBA0/2022/S5711

Subject: Review of the Declaration of Maritime Labour Compliance Part II on Voluntary Basis

"The Part II of the Declaration of Maritime Labour Compliance, together with referenced documents and documents pertaining to it, has been reviewed on voluntary basis, within the scope of Bureau Veritas Marine & Offshore General Conditions and requirements of MLC, 2006 Tule 5 Reg. 5.1.3.10 in order to check the compliance with the requirements of Maritime Labour Convention 10ths."

Note: The issuance of this letter shall not be considered as a statement of full compliance and does not guarantee certification of ship in accordance with the relevant requirements.

Certification on voluntary basis is subject to the satisfactory Maritime Labour Convention onboard Inspection for verification that measures, identified in Part II of the Declaration of Maritime Labour Compliance together with referenced documents and documents pertaining to it, adopted to ensure ongoing compliance with the requirements of Maritime Labour Convention, 2006 between inspections are effectively implemented and reaching the objectives.

Issued at Dubai-UAE, on the 16 August 2022

BUREAU VERITAS MARINE & OFFSHORE MILC Inspector name and signature: Umeshkumar SAHU



This document is electronically signed and does not require a manual signature as defined in 1MO guideline FAL-5-Circ 39.

(Etc. here for the verification website

signature as defined

By Order of the Secretary

The latest published Rules of the Bureau Veritas Marine & Offshore, and the General Conditions therein, are applicable.

La dernière édition des Reglements de Bureau Veritas Marine & Offshore, ainsi que les Conditions Generales qui y figurent, sont applicables.

Any person not a party to the contract pursuant to which this document is delivered more not assert a claim against Bureau Veritas for any labelity arising out of errors or omissions which may be contained in sud document, or for errors of judgemente, fash or negligenos committed by personnel of the Society or its Agents in the establishment or issuance of this document, and in connections with any activities for which it may provide.

Toute personne qui n'est pas partie un controt aux termes dispuel ce describent et diberé se pourre auguer la responsabilité de Bureau Vertua pour les tracutions es autorités qui pourraient y être révolect ainsi que pour les erreurs de jugement, finates ou négligences committes par le presennel de la Société ou par ses augest dans l'établicement de ce document et dans l'exication des interventions qu'il comparte.



DMLC PART II REVIEW REPORT

Declaration of Maritime Labour Compliance, 2006 Review
To meet the provisions of the ILO Maritime Labour Convention, 2006

Name of Ship - BV Register	IMO Number	Flag - Port of Registry - Date of Registry	Call Sign	Date Keel Laid
HAFEET - 07300M	9015591	UNITED ARAB EMIRATES - ABU DHABI - 04/11/2021	A6E2450	28/01/1989
oss Tonnage : 57368		Ship Type : Other cargo ship		

Shipowner: Abu Dhabi Marine Services Co- Safeen LLC		Address : Abu Dhabi Ports P.O. Box 54477 Building 55, Khalifa Port HQ ABU DHABI			
Job number : DBA0/2022/S5711		Type : DMLC review Reason : 1st Review - Change of Shipowner			
Inspection's dates: Start date: 28/07/2022		Place of Inspection : Dubai-UAE Country of Inspection : UNITED ARAB EMIRATES Inspection Unit : BV DUBAI Marine Operation Center : BV ISTANBUL			
MLC Lead Inspector name : Signature Umeshkumar SAHU Other Inspector(s) :			Stamp		
	CSQM (Stamp/Signature) : Ajayan PANNIKEN		Report Validated On: 20-08-2022 By: Sandeep PANDALAI		



Maritime Management System Update (ISPS Initial Audit)

INTERNATIONAL SHIP SECURITY CERTIFICATE

No ADH0/VCD/20220827102819

Issued under the provisions of the INTERNATIONAL CODE FOR THE SECURITY OF SHIPS AND OF PORT FACILITIES (ISPS CODE) under the authority of the Government of

THE UNITED ARAB EMIRATES

By BUREAU VERITAS MARINE & OFFSHORE

Name of Ship BV No: 07300M	Distinctive number or letters	Port of Registry	Gross Tonnage	IMO Number
HAFEET	A6E2450	ABU DHABI	57368	9015591

Name of Company (Identification Number : 5891638)	Ship Type
Abu Dhabi Marine Services Co- Safeen LLC Abu Dhabi Ports P.O. Bor 54477 Building 55, Khalifa Port HQ ABU DHABI UNITED ARAB EMIRATES	Other Cargo Ship

THIS IS TO CERTIFY THAT:

- the security system and any associated security equipment of the ship has been verified in accordance with section 19.1 of part A of the ISPS Code;
- the verification showed that the security system and any associated security equipment of the ship is in all respects satisfactory and that the ship complies with the applicable requirements of chapter XI-2 of the Convention and Part A of the ISPS Code;
- the ship is provided with an approved Ship Security Plan.

Date of initial verification on which the certificate is based: 27 August 2022

This Certificate is valid until 26 January 2023 (limited to 5 months), subject to verifications in accordance with section 19.1.1 of part A of the ISPS Code.

Issued at Abu Dhabi, UAE, on the 27 August 2022

BUREAU VERITAS MARINE & OFFSHORE

Vinaya Chandran



This document is electronically signed and does not require a manual signature as defined in IMO guideline FAL.3-Circ.39.

Chick here for the verification website



By Order of the Secretary

ISPS CODE AUDIT REPORT

ADH0/2022/S5333



ISPS Initial Audit

PART 1: SUMMARY

PART 2: REPORT

PART 3: FAILURE SUMMARY (Form KS) & FORM(s) K

By: Ajayan PANNIKEN

PART 4: AUDIT PLAN (Form F) optional

PART 5 : APPENDICES

SHIP NAME : HAFEET IMO Nr: 9015591 Class Society: Bureau Veritas BV Register: 07300M Company: Abu Dhabi Marine Services Co-Ship Type: Other cargo ship Safeen LLC Flag: UNITED ARAB EMIRATES Audit Unit : BV ABU DHABI Marine Operation Center: BV ISTANBUL Ship Security Plan (SSP) By: Bureau Veritas (BV DUBAI) Approval On: 16/08/2022 DATES OF AUDIT Place of Audit: Zayed Port Start date: 02/08/2022 Country Of Audit: UNITED ARAB EMIRATES Completion date: 27/08/2022 Lead MMSA: Vinaya CHANDRAN CSQM: Ajayan PANNIKEN Other MMSA(s): Observer(s): Report Validated Stamp On: 05-09-2022



Ship Security Plan Approval



PLAN APPROVAL LETTER

No DBA0/USU/20220728100531

SHIP's main characteristics:

 Name
 HAFEET

 DMO No.
 9015591

 BV Register No.
 07300M

 Classification Society
 Bureau Veritas

Flag: United Arab Emirates

Company name Abu Dhabi Marine Services Co- Safeen LLC

SSP Approval BV Job No. DBA0/2022/S5710

"The Ship Security Plan has been examined within the scope of Bureau Vertias Marine & Offshore General Conditions in order to check compliance with the applicable requirements of SOLAS 1974 adopted 12th December 2002, Chap. XL-2, Reg. 4, para. 2 and considering that, in development of the Ship Security Plan, in accordance with the ISPS Code, Part A.9.4, the provisions of the ISPS Code, Part B.8.1 to 13.8 have been duly taken into account and applied to the ship as appropriate."

Note: The review and approval of the Ship Security Plan (SSP) may not be considered as a declaration of full compliance and does not guarantee certification in accordance with the relevant requirements.

Certification is subject to the satisfactory SSP approval and verification and to the effective implementation and maintenance of those measures and procedures as defined in the SSP, after confirming that those measures and procedures are effective in reaching the objectives and that the criteria and information contained in the Ship Security Assessment, on which the SSP has been developed, has not significantly changed and is still relevant to that vessel.

Issued at Dubai-UAE, on the 16 August 2022

BUREAU VERITAS MARINE & OFFSHORE Umeshkumar SAHU MSA name and signature



This document is electronically signed and does not require a manual signature as defined in IMO guideline FAL5-Circ.39.

<u>Click here for the verification website</u>



By Order of the Secretary

Transshipping Vessel SHIP SECURITY PLAN

Ship's Name: HAFEET

MO Number: 9015591

Company's Name: Abu Dhabi Marine Services (SAFEEN)

THIS PLAN CONTAINS CONFIDENTIAL INFORMATION AND MUST BE PROTECTED

AGAINST RELEASE OR ACCESS BY UNAUTHORIZED PERSONS

INTERNATIONAL SHIP SECURITY CERTIFICATION - PLAN REVIEW

Ship Name: HAFEET

INC No. ----

IMO No.: 9015591 BV Reg. No.: 07300M

Approval on behalf of Flag Administration: United Arap Emirates.....

Ships Security Plan has been examined within the scope of the Marine and Offshore General Conditions of Bureau Veritas and found in compliance with the applicable requirements of Chapter XI-2, Regulation 4, Paragraph 2 of SOLAS 74 adopted 12th December 2002.

Date: 16-Aug-2022 MMSA Name: Umeshkumar SAHU

[Electronic document]

CONFIDENTIAL

DBA0/2022/S5710



Ship Security Plan Approval (Amendments)

PART 1: SHIP SECURITY PLAN REVIEW AND APPROVAL (Form A)

PART 2 : SUMMARY PART 3 : REPORT

SHIP NAME : HAFEET

IMO Nr : 9015591

VRegister : 07300M

Company : Abu Dhabi Marine Services CoShip Type : Other cargo ship

Safeen LLC

Flag: UNITED ARAB EMIRATES

Audit Unit : BV DUBAI Marine Operation Center : BV ISTANBUL

Ajayan PANNIKEN

DATES OF APPROVAL Place of Approval : Dubai-UAE

Start date : 28/07/2022
Completion date : 16/08/2022
Completion date : 16/08/2022

Marine Security Auditor(s) (MSA)

Umeshkumar SAHU

Observer(s)

Report Validated On : 16-08-2022 By : Sandeep PANDALAI

Stamp Stamp



Business Units Highlights and Achievements SAFEEN Divetech











Divetech was appreciated for its 100% compliance with the HSE assurance program.

EARTH HOUR





EXERCISES & DRILLS (OFFICE MUSAFFAH BASE) SAFEEN Transshipment



Exercise/ Drill Report تقرير التعرين / التعريب

Type of Drill: نرع العرين	Emergency Evacuation		
Category: عميت وسنوى العرين	Earthquake		
Location: برقع اعرين	Musaffah Port - VTS Tower		
Drill Date: طريخ العرين	16 February 2023		
Time: وقت العرين	1200hrs		
Drill Organizer: منظم العرين	Mohamad El Sabbagh		
Participating Organizations: الجهات الشاركة	SAFEEN Transshipment		
List of Key Personnel: سطين الجهات المداركة	1. James Mather – General Manager / Transhipment 2. Adnan Al Ahmadi – Director / Transshipment 3. Wafa Aboulkareem 4. Francia Ibasco 5. Gladys Manasala 6. Amado Butsamante 7. Pavan Kandipanda 8. Bhupendra Mhatre 9. Mark Orfiano		

	9. Mark Ornano		
	 Assemble in the lobby of VTS Tower building for pre-drill awareness session. Instructions and exchange of information. 		
Drill scenario: مينزير العرين	Ensure full awareness on the floor and building layouts. Identification of emergency exits and safe procedures in the event of an		
	Earthquake. Replicate an Earthquake and carry out the drill. GOLDEN RULES		
	PROTECT YOURSELF SPREAD THE WORD Evacuate after earthquake recessed and assemble at Assembly Point, helping the injured, and preventing further injuries or damage.		



الملاحظات الإيجلية Positive Observations		
1.	All participants showed dedicated discipline	
2.	Pre and post drill sessions carried out with high Interactive level.	
3.	Exchange of information and ideas among the team.	
4.		
5.		
6.		
7.		
8.		



Picture 4:

Exercise/ Drill Report تقرير التعرين / التعريب



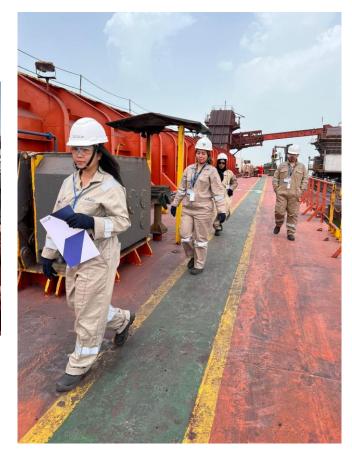




SAFEEN Transshipment Management Visit & Training









Milestone – Movable Cargo Handling System - Telestack







SAFEEN Transshipment Crew Motivation & Welfare (Labor Day







SAFEEN Transshipment Crew Motivation & Welfare (Eid Ul Fitr)



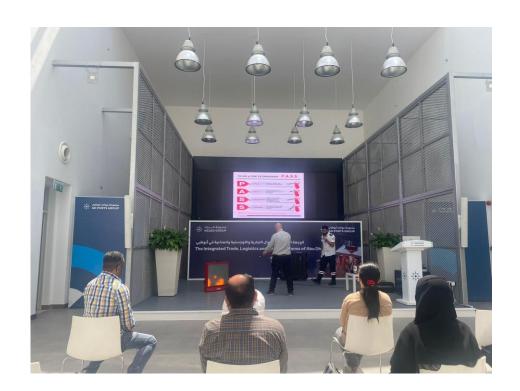




HSEQ Training SAFEEN Feeders



Stop the bleed



Fire Warden Training



HSEQ Training SAFEEN Transshipment

- All 3 HSEQ personnel certified by BV:
 - MLC/ILO
 - Internal Auditor ISM, ISPS and MLC (included Technical and Maritime Superintendents in this course)
 - DPA
 - CSO



HEAT STRESS CAMPAIGN EVERY JUNE UP TO SEPTEMBER

Safety In Heat Campaign 2022 KPI Summary Aug-Sept			%
Safety in fleat Campaign 2022 Ki i Summary Aug-Sept	Target	Actual	Achieved
Objective 1 Zero LTI due to Heat related Illness or Injury	0	0	100%
Objective 2 Management Walkabout	8	12	150%
Objective 3 Welfare Inspections and Site Tours	32	32	100%
Objective 4 Awareness Training Sessions, Toolbox Talks	70	399	570%
Objective 5 Total Participants Trained	430	2,082	484%



TARGET ACHIEVED

Abu Dhabi Ports have successfully achieved its targets in implementing Safety in Heat management program for its employees and stakeholders and reduced the impact of heat stress during the peak hours of the summer season.

What is Safety in Heat?

Abu Dhabi Ports Safety in Heat program is supported by ADPHC and the Ministry of Labour in accordance with the law that states employers must not allow workers to perform any outdoor activities from 12:30pm until 3:00pm (from June 15 to Sep 15).

Campaign Statistics:

ZERO LTI

Due to Heat Related Illnesses

Awareness Sessions Conducted

399 2,082

Total Participant

32

HSE Tour, Site Visit, welfare Facilities Inspection & Gifts Distributions



Maritime Cluster Emergency & BCM – Test & Exercise Annual Program 2022



AD Ports Group Emergency & BCM - Test & Exercise Annual Program 2022

(1) Planned Drills (Completed)

- Targeted BU: Safeen MS
- Drill Category: Emergency & BCM Virtual Tabletop Exercise
- Scenario Title: <u>loss of Critical Contractor / Supplier</u>
- Drill Date: May, 2022







Maritime Cluster Emergency & BCM – Test & Exercise Annual Program 2022

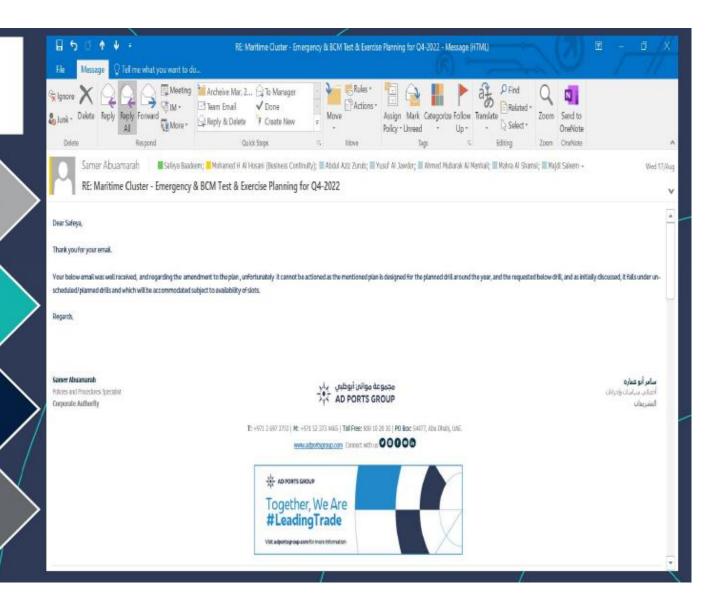
(2) Un-Planned Drills (Virtual Tabletop) Q4-2022

Safeen Transshipment - Loss of critical personnel on board (Cargo Handling Operations)

OFCO - Pandemic Diseases & Loss of Critical Personnel (Offshore Services Operations)

AD Maritime - Loss of IT Application & Loss of critical suppliers and contractors (Issuing Permits and NOCs Procedure)

ADMA - Loss of IT application to deliver a course (Conducting a Course)





Maritime Cluster – Emergency Response Plan (ERP)



EMERGENCY RESPONSE & RECOVERY PLAN

MARINE UNITS ENGAGED OUTSIDE OF ABU DHABI TERRITORY

WATER

1



Maritime Cluster GRC Achievements – ISO Accreditation & Certification

BCMS ISO 22301:2012







Thank you

