

# Trends in communications behaviour in maritime and ports

International Seminar on Port Business Analysis, Development and Marketing  
4 December - 7 December 2023



Victor Shieh

7 December 2023

Content is king (and measurable)





### IAPH Insider - 9 November 2023

This edition covers:

- [IAPH Insider highlight with Patrick Verhoeven](#)
- [Winners IAPH Sustainability Awards announced](#)
- [IAPH honoured three distinguished personalities](#)
- [New IAPH Board and staff organigram presented](#)
- [New IAPH publications introduced in Abu Dhabi](#)
- [International maritime media attended #IAPH2023](#)
- [#IAPH2024 to be held in Hamburg 8-10 October 2024](#)
- [The November-December issue of Ports & Harbors is out](#)
- [Welcome to five new associate members](#)
- [Member Port News](#)
- [World Maritime News](#)
- [Calendar of Events](#)

### IAPH Insider highlight with Patrick Verhoeven



The 2023 World Ports Conference was held over three days last week at the Abu Dhabi National



Create

Heads up! Your calendar view will soon be moved to Campaign Manager. [Explore Campaign Manager](#)

Campaigns

All campaigns

Campaign Manager New

Automations

Audience

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IAPH Insider

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View by Type

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## NEWS



### **New IAPH Board ratified with Jens Meier appointed as new IAPH President**

HAROPA's CEO and Chair of the Management Board Stephane Raison and Port of Los Angeles Executive Director Gene Seroka join IAPH Board as Regional Vice Presidents of Europe and North America

<b>INFRASTRUCTURE</b> 	<b>DIGITALIZATION</b> 
<b>Busan Port Authority</b> Recycling of aggregates for construction	<b>Halifax Port Authority</b> Data Enhancement Framework 2 (DEF2)
<b>CLIMATE AND ENERGY</b> 	<b>COMMUNITY BUILDING</b> 
<b>Port Authority of Santa Cruz de Tenerife</b> Tenerife Port ZERO	<b>Puerto Dock Sud</b> Gender Equality; "Train for Work" program
<b>ENVIRONMENTAL CARE</b> 	<b>HEALTH SAFETY &amp; SECURITY</b> 

### **Winning projects of the #IAPH2023 Sustainability Awards are announced**

Winners announced during IAPH 2023 Conference Gala Dinner in Abu Dhabi

Content - Campaigns Calendar Insights AI Power Mode Academy VICTOR World Ports ...

## Hi VICTOR 🙌, welcome to your World Ports Sustainability Programme workspace

Audience <sup>↑</sup>  
**5k**

Reads <sup>↑</sup>  
**69.7k**

Stories <sup>↑</sup>  
**176**

Social Posts <sup>↑</sup>  
**917**

Ambassadors <sup>↑</sup>  
**284**

Team Members <sup>↑</sup>  
**33**

### Social media performance

Last 7 days View insights

Posts <sup>↑</sup>  
**0** / **6**

Audience <sup>↑</sup>  
**5k**

### Resources

- [Help center](#)
- [Storychief Academy](#)
- [Chat with us](#)
- [Content marketing blog](#)
- [E-books](#)

### Recent team activities

[Connect](#)

Content - Campaigns Calendar Insights AI Power Mode Academy VICTOR World Ports ...

All stories

Drafts

Pending approval

Scheduled

Published

[How to use filters and segments](#)

## All stories 179

Create blog posts, news articles, whitepapers, press releases, and more with your team and publish directly to your website.

[How to get started](#) [Watch a video](#)

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<input type="checkbox"/>	Title	Status	Language	Approval status	Collaborators	Author	Views	Reads	Campaigns	Categories
<input type="checkbox"/>	To dare is to do: Port Endeavor game inspires concrete SDG action in the world's ports <a href="#">Edit</a> <a href="#">Report</a> <a href="#">View</a> <a href="#">Social posts</a> <a href="#">...</a>	Published	en	-			1.5k	37		World Ports Sustainability Program, #IAPH2023
<input type="checkbox"/>	IAPH publishes whitepaper on the Environmental Ship Index, outlining new fe... <a href="#">Edit</a> <a href="#">Social posts</a> <a href="#">...</a>	Draft	en	-			-	-		Climate and energy, Resilient Infrastru
<input type="checkbox"/>	New IAPH Board ratified with Jens Meier appointed as new IAPH President <a href="#">Edit</a> <a href="#">Report</a> <a href="#">View</a> <a href="#">Social posts</a> <a href="#">...</a>	Published	en	-			1.9k	96		IAPH, #IAPH2023 World Ports Confer
<input type="checkbox"/>	Winning projects of the #IAPH2023 Sustainability Awards are announced <a href="#">Edit</a> <a href="#">Report</a> <a href="#">View</a> <a href="#">Social posts</a> <a href="#">...</a>	Published	en	-			934	201		#IAPH2023 Sustainability Awards, #IAPH2023
<input type="checkbox"/>	World's Ports get a step-by-step guide to implementing Port Community Systems <a href="#">Edit</a> <a href="#">Report</a> <a href="#">View</a> <a href="#">Social posts</a> <a href="#">...</a>	Published	en	-			1.3k	401		Safety and security, port call optimiza
<input type="checkbox"/>	Guidelines on Cooperation between Customs and Port Authorities launched at the World ... <a href="#">Edit</a> <a href="#">Report</a> <a href="#">View</a> <a href="#">Social posts</a> <a href="#">...</a>	Published	en	-			747	118		Digitalization, Data collaboration
<input type="checkbox"/>	IAPH supports IMO GreenVoyage2050 workshop for ports held in Mumbai <a href="#">Edit</a> <a href="#">Report</a> <a href="#">View</a> <a href="#">Social posts</a> <a href="#">...</a>	Published	en	-			894	47		Climate and energy, IMO GreenVoyag

[New story](#)

**iaph** International Association of Ports and Harbors (IAPH) - Following  
Non-profit Organizations

Paul Butterworth AFNI of Odgers Berndtson closed day 2 of #IAPH2023 by steering a panel of top port professionals across 3 geographical regions on their leadership experiences. It's clear that 'becoming an ally for empowerment' and being open to the unknown as a leader is crucial to establish a clear line of succession in ports.



48 · 5 reposts

1mo

**WPSP** World Ports Sustainability Program - Following  
Maritime Transportation

Great update from Antonis Michail on achievements to date of WPSP and valuable insights from panelists on next steps to continue to support the sustainable efforts of ports worldwide. #IAPH23



75 · 3 comments · 4 reposts

1mo

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Search: [Search]

Left sidebar: Feed, Activity (1), Analytics, Inbox, Edit page, Settings

Page	Total followers	New followers
1  BIMCO	66,639	10,834
2  International Chamber of Shipping	32,006	8,989
3  MEDEF International	23,521	4,278
4  International Association of Ports and Harbors (IAPH)	6,620	2,224
5  American Association of Port Authorities	6,136	1,203
6  AIVP	3,925	912
7  ESPO (European Sea Ports Organisation)	3,780	693
8  APEC-Antwerp/Flanders Port Training Center	3,548	648
9  IPCSA - International Port Community Systems Asso...	2,882	451
10  AAPA LATINO	2,021	233

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World Ports Sustainability Program  
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Page	Total followers	New followers
1  International Association of Ports and Harbors (IAPH)	6,620	254
2  AIVP	3,925	127
3  ESPO (European Sea Ports Organisation)	3,780	102
4  World Ports Sustainability Program	4,392	94
5  PIANC International	5,477	93
6  IPCSA - International Port Community Systems Asso...	2,882	23
7  AAPA LATINO	2,021	13

Screenshot





AI is already in use and here

New chat

October

Port Consortium Achieves SDG ...

CCC9 Develops Guidelines for Alter...

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Victor Shih

ChatGPT 3.5

efforts and a promise to carry forward their mission.



You

Provide a 250 word summary on how IAPH is closing the gaps in digital infrastructure in ports



ChatGPT

The International Association of Ports and Harbors (IAPH) is actively addressing and closing the gaps in digital infrastructure within port facilities. Recognizing the transformative power of digitalization in enhancing operational efficiency, safety, and sustainability, IAPH has embarked on comprehensive initiatives.

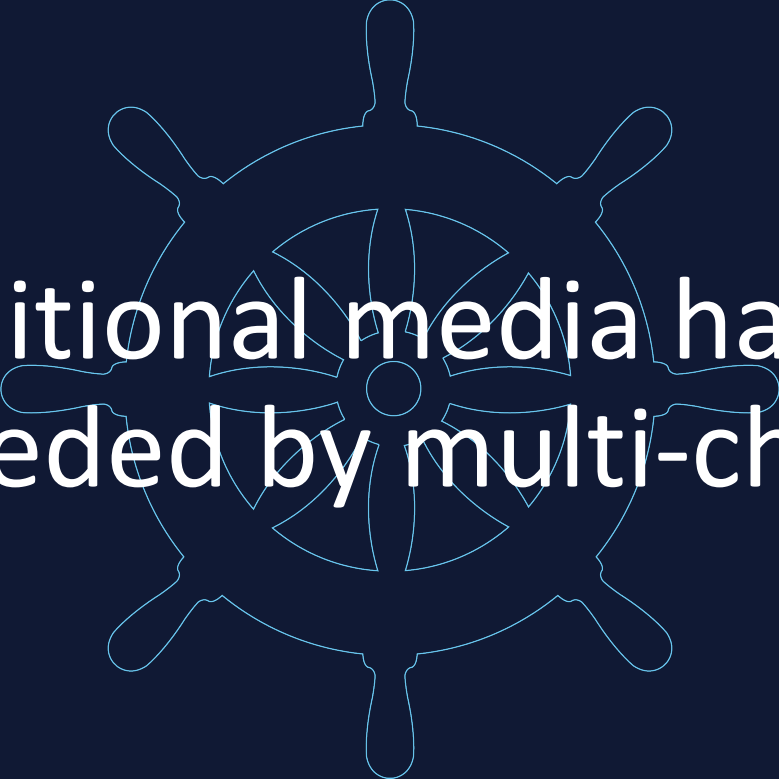
Firstly, IAPH is spearheading collaborative efforts to standardize digital practices across ports globally. By establishing common protocols and frameworks, they aim to create interoperability, allowing seamless communication and data exchange among different ports and stakeholders. This standardization reduces fragmentation in digital systems, streamlining processes and improving overall efficiency.

Moreover, IAPH is actively promoting the adoption of digital technologies such as Internet of Things (IoT), artificial intelligence, and blockchain within port operations. These technologies enable real-time monitoring, predictive analytics, and secure data sharing, leading to better decision-making and enhanced transparency.

The association is also engaged in capacity-building initiatives, providing training and support to ports to bridge the digital skills gap. By empowering port personnel with the necessary expertise, IAPH ensures that ports can leverage digital tools effectively.

Message ChatGPT...





Traditional media has been  
superceded by multi-channelism

**Soren Toft** · 2nd  
CEO at MSC Mediterranean Shipping Company

Follow

We should not compete, but collaborate on climate change! 🌱

Last week at #COP28, we turned a new page in our industry's quest for net zero, and I'm thrilled to have played a part in this.

At MSC, we're not just talking the talk towards net decarbonisation by 2050. For example, we've placed an order of 100 dual-fuel vessels, essentially revolutionising our fleet!

That being said, without solid backing from every corner – especially energy providers – our 2050 goal is a tall order. This isn't a solo mission.

Bottom line: Net zero by 2050? Possible, but only together. Let's make it happen! 🌱



with Rolf Habben Jansen and 3 others

1d · Public post

👍 1.8K · 18 comments · 13 reposts

Reactions



**Rolf Habben Jansen** · 1st  
CEO of Hapag-Lloyd AG

Together with my fellow CEO colleagues of the world's leading container shipping lines I presented our united view on decarbonisation at COP28 UAE in Dubai.

We issued a joint declaration calling for an end date for fossil-only powered newbuilds and urging the International Maritime Organization (IMO) to create the regulatory conditions to accelerate the transition to green fuels.

It is undeniable that global temperatures are breaching critical levels, creating more frequent and devastating results. Therefore, the importance of shipping achieving IMO's 2030, 2040, and net-zero 2050 greenhouse gas (GHG) targets is very clear.

The only realistic way to meet those targets for an industry that accounts for 2-3% of global GHG emissions is to transition from fossil to green fuels at scale and at pace. We at Hapag-Lloyd AG are taking this very seriously and our clear and ambitious target is to be CO2 neutral by 2045.

#ShippingIndustry #Decarbonization #SustainableFuture #hapaglloyd



with Soren Toft and 7 others

4d · Public post · Edited

👍 2.7K · 52 comments · 22 reposts

**Vincent Clerc** · 2nd  
CEO, A.P. Moller - Maersk



Follow

I'm here at COP28 and it is critical that we unite across the industry and drive decarbonisation in the global supply chain. That's why I've signed a milestone declaration with CEOs Rodolphe SAADE, Rolf Habben Jansen, Soren Toft, and Lasse Kristoffersen to accelerate the green transition in shipping and logistics.

A crucial next step is to introduce regulatory conditions which ensure that we create the most greenhouse gas emission reductions per invested dollar. This includes an efficient pricing mechanism to close the gap between fossil and green fuels and ensuring that the green choice is easier to make for our customers and consumers globally.

The momentum for green fuel is building and at Maersk we remain steadfast in our ambitions to reach net zero emissions across our entire business by 2040 with new vessels and new technologies.

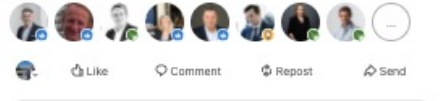
#Maersk #cop28uae #climateaction #decarbonisation

4d · Public post

👍 2.3K · 24 comments · 45 reposts

Reactions



**Rodolphe SAADE** · 2nd  
Chairman & CEO chez CMA CGM

Follow

Climate change transcends borders and competition. We all recognize there is still significant work ahead: today, we join forces in a unique COP28 UAE Coalition to accelerate the decarbonization of our industry.

I stand alongside leaders of shipping companies including Vincent Clerc, Rolf Habben Jansen, Soren Toft and Lasse Kristoffersen, together with Governments and US Special Presidential Envoy John Kerry, urging the adoption of the upper targets of the IMO trajectory.

As the CMA CGM Group, we have decided to be an active frontrunner part of the solution for some years already. We have been pioneers on many fronts: LNG as a transitional energy, decision to stop using the Northern Routes, "Plastic Ban" on board of our vessels...

In order to be ready with greener propelled ships, we have also invested 15 billion dollars in decarbonizing our fleet and we will operate 120 vessels capable of burning alternative sustainable fuels by 2028. We are working hard on the sobriety of our ships and we have developed powerful AI models that enable us to reduce our fuel consumption.

As a result of all these efforts, I am pleased to announce that our Group is set to reduce its CO2 emissions by almost 1 million tons this year. When there is a will there is a way!

By collaborating with others, we intend to take a new step in our decarbonization strategy, while ensuring a level playing field and better access to greener marine fuels for our industry. We will pursue our commitment to a shared and sustainable future.




4d · Public post

👍 2.2K · 37 comments · 58 reposts

Reaction icons: Like, Comment, Repost, Send

**Lasse Kristoffersen** · 2nd  
CEO at Wallenius Wilhelmsen

Follow

Hands up for Norwegian Prime Minister Jonas Gahr Støre who champions decarbonization of shipping at COP. Last year he and US Special Envoy John Kerry asked for private commitment and this year he got the answer. We at Wallenius Wilhelmsen took the challenge and presented our net-zero, end-to-end service ambition for 2027. And today, together with the CEOs of A.P. Moller - Maersk, MSC Mediterranean Shipping Company, CMA CGM and Hapag-Lloyd AG, we launched a joint declaration on four steps needed to take our industry to zero. But we will not wait for regulations. We are shaping and making the solutions today.




4d · Public post

👍 537 · 12 comments · 3 reposts

Reactions



**Vincent Clerc** · 2nd  
CEO, A.P. Moller - Maersk

I'm here at COP28 and it is critical that we unite across the industry and drive decarbonisation in the global supply chain. That's why I've signed a milestone declaration with CEOs Rodolphe SAADE, Rolf Habben Jansen, Soren Toft, and Lasse Kristoffersen to accelerate the green transition in shipping and logistics.

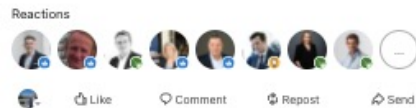
A crucial next step is to introduce regulatory conditions which ensure that we create the most greenhouse gas emission reductions per invested dollar. This includes an efficient pricing mechanism to close the gap between fossil and green fuels and ensuring that the green choice is easier to make for our customers and consumers globally.

The momentum for green fuel is building and at Maersk we remain steadfast in our ambitions to reach net zero emissions across our entire business by 2040 with new vessels and new technologies.

#Maersk #cop28uae #climateaction #decarbonisation



4d · Public post  
2.3K · 24 comments · 45 reposts



**A.P. Moller - Maersk** · Following  
Transportation, Logistics, Supply Chain and Storage

At COP28 UAE Shipping CEOs join forces to decarbonize the industry. A.P. Moller - Maersk, CMA CGM, Hapag-Lloyd AG, MSC Mediterranean Shipping Company and Wallenius Wilhelmsen are united on calling for concrete regulatory measures to accelerate the green transition of global maritime transport.

Global temperatures are breaching critical levels, creating more frequent and devastating results. Therefore the importance of shipping achieving International Maritime Organization (IMO's) 2030, 2040, and net-zero 2050 greenhouse gas (GHG) targets is very clear. The CEO's joint declaration calls for the establishment of four regulatory 'cornerstones':

Read more about the unprecedented collaboration & CEOs statement here: <https://lnkd.in/dMpkwQPu>

Vincent Clerc Rolf Habben Jansen Soren Toft Lasse Kristoffersen Rodolphe SAADE  
#maersk #allthewaytozero #cop28uae #climateaction



3.1K · 35 comments · 134 reposts



**A.P. Moller - Maersk** · Following  
Transportation, Logistics, Supply Chain and Storage

Come behind the scenes at COP28 UAE with our CEO Vincent Clerc, we are calling on governments and "regulators to agree on global standards for what is green and account for carbon." We can't wait!

At Maersk we are collaborating with some of our largest shipping competitors because climate action is needed now. A.P. Moller - Maersk, CMA CGM, Hapag-Lloyd AG, MSC Mediterranean Shipping Company, and Wallenius Wilhelmsen are united on accelerating the energy transition.

Watch the full recording from the COP28 Green Shipping Challenge session here: <https://lnkd.in/gPjPyNG>

Rodolphe SAADE Rolf Habben Jansen Soren Toft Lasse Kristoffersen

Credit Concepción Boo Arias

#Maersk #allthewaytozero #energytransition



COP28 - Behind the scenes with Shipping CEOs joining forces

1.7K · 17 comments · 99 reposts



**A.P. Moller Capital** · Following  
Investment Management

We are proud to be part of the Danish business delegation at #COP28 in Dubai. As a manager of critical infrastructure investments, we feel a strong responsibility for making real commitments to slow global warming. This will support those most vulnerable, many of whom are in the markets in which we operate. At A.P. Moller Capital we believe in 'nyttig virksomhed' which prompts us to focus on 'doing well while doing good.' We seek to make transport and logistics investments tackling two global megatrends: changing patterns of global trade and the decarbonization of hard-to-abate industries. Through our industrial heritage and by being part of the A.P. Moller Group, we can rely on our active ownership focus and global ecosystem of employees, networks, advisors, and affiliates to decarbonize shipping.

Will we see you at COP28?

#apmollercapital #doingwellwhiledoinggood #privatecapitalforthepublicgood #COP28 #DKCOP28 #ClimateAction #PublicPrivateClimateAction



355 · 3 comments · 6 reposts

**APM Terminals** · Following  
Transportation, Logistics, Supply Chain and Storage

APM Terminals and DP World have today launched an industry-wide strategic alliance intended to make battery-electric container handling equipment affordable, accessible and attractive.

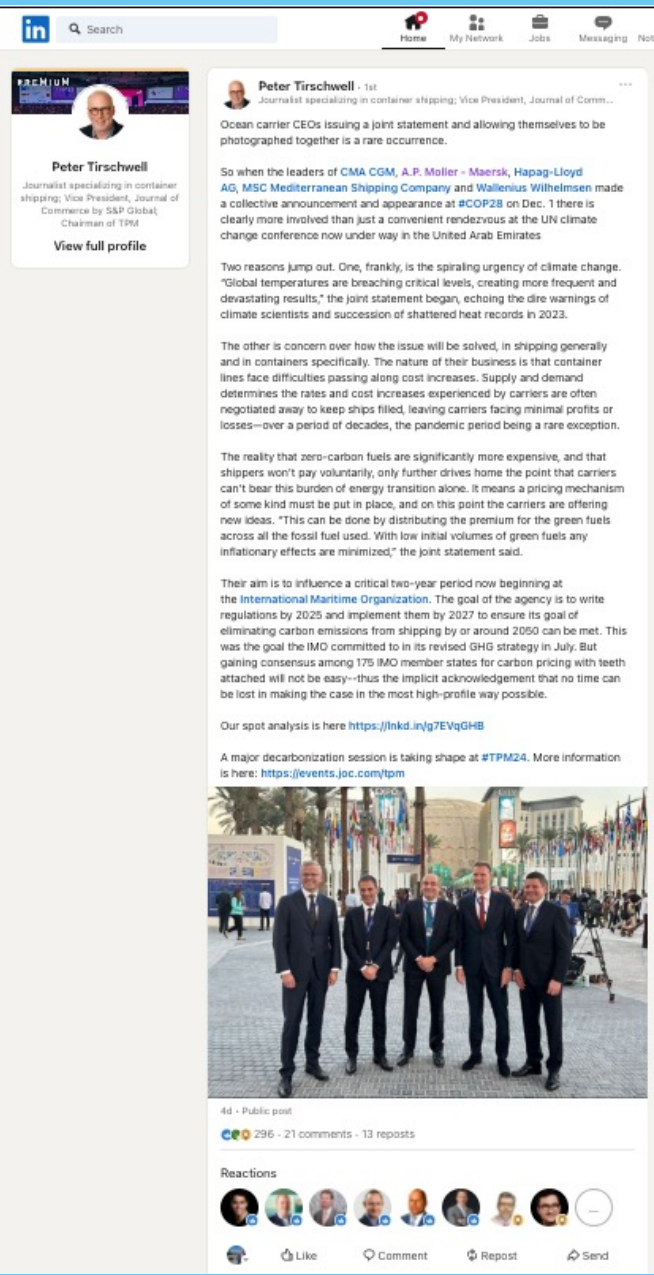
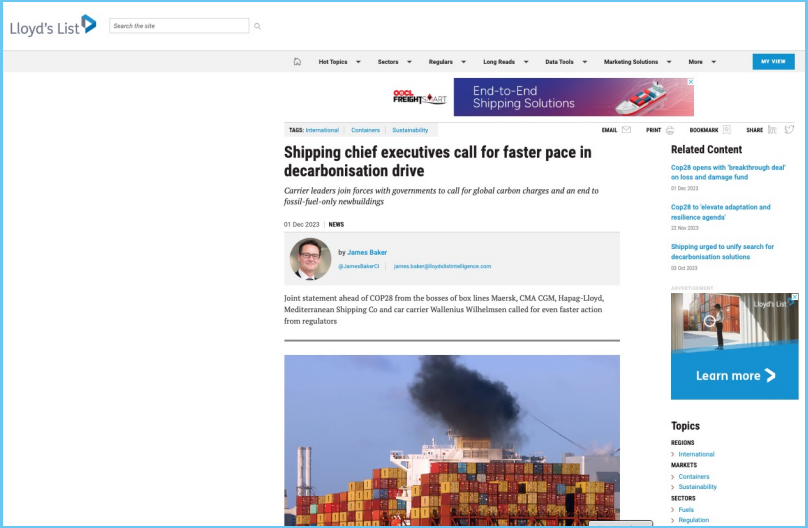
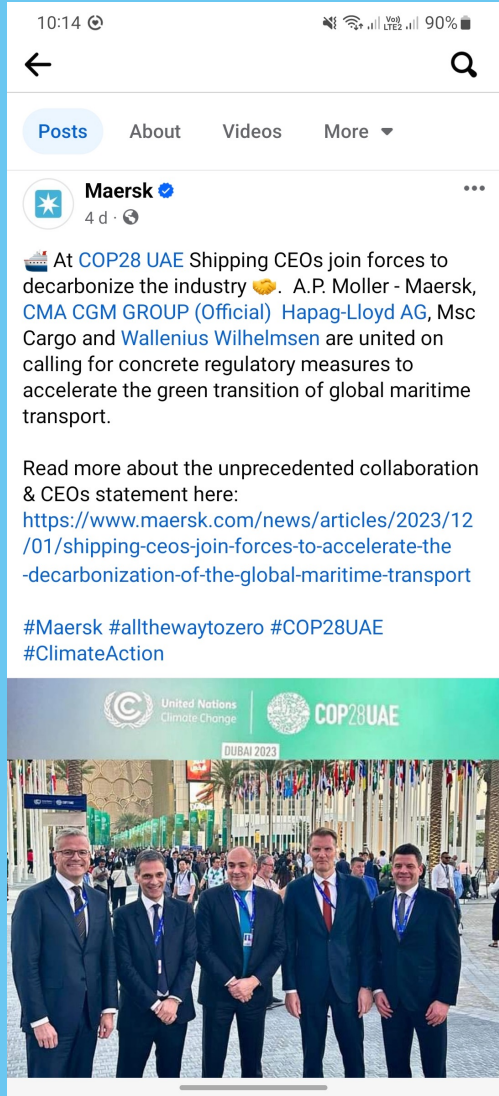
The Zero Emission Port Alliance (ZEPA), aims to be a catalyst for zero-emission ports.

"Our industry is in a strong position to drive real, meaningful change to decarbonise ports, and I believe the launch of the ZEPA is a vital step in the right direction", said Jack Craig, APM Terminals Head of Technical.

ZEPA, launched at COP28 UAE, will start activities in early 2024 and is actively seeking collaboration with industry stakeholders. Find out more: <https://bit.ly/3NdOHVx> #sustainability #decarbonisation #netzero #greenports #electrification #zeroemissionports #ZEPA Tiemen Meester Sahar Rashidbeigi Piotr Konopka CEnv MEI DP World



422 · 8 comments · 10 reposts





Channels still vary by region

# Each region of the world varies in terms of internal and external audiences

- Europe, Americas and Australia/New Zealand : LinkedIn, Twitter
- South-East Asia, Oceania, Africa and South America : more sophisticated use of additional social channels for business (e.g. Facebook)
- China : The importance of WeChat
- South Asia : Multiple use of traditional and new channels
- Use of Tik-Tok, Snapchat, Instagram emerging, depending on region

**YOU BEH... WE ANSWER...** —Pg 4 & 7

Turn to

- Ministry considering Transhipment Hub suggestions —6
- VCT registers highest throughput ever in June —6
- FER + CER —8

News pages 3, 4, 6, 7, 10 & 14

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— See page 22

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Vol. XXXII No. 137 MUMBAI: Thursday, July 21, 2022 Website: www.eximin.net

### Ennarasu Karunesan appointed as official representative to raise profile of IAPH in India

Exim News Service  
ANTWERP, July 20

**T**HE International Association of Ports and Harbors (IAPH) has announced the appointment of Mr Ennarasu Karunesan as its official representative in India.

Ennarasu is a Mechanical Engineer with more than 33 years of leadership in the maritime and ports sector, having held prominent posts at ports and terminals.

Turn to page 6

### WIZ announces key senior leadership changes as part of its global growth plans

Exim News Service  
CHENNAI, July 20

**WIZ**, a tech-enabled freight forwarding platform for the modern day, has strengthened its Global Leadership team elevating Mr Krishnakumar V. as Global Chief Operating Officer and Mr Satish Lakkaraju as Global

Turn to page 6

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- CONTAINER (FCL / LCL) - CONSOLIDATION

AT - KANDLA, MUNDRA, NHAIVA SHEVA TO WORLDWIDE DESTINATIONS

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Authenticity in communicating  
about sustainability



**Victor Shieh** · You  
Communications Director



Having been in conversation with this report's author [Henry Kirby](#) for while, the results of his investment community study "Capital Perspectives: Navigating ESG Risks in the Maritime Sector" do not surprise me : 1) 66% perceive that ESG-related financial risks in the maritime sector are greater than those in other sectors and 2) 64% warned that they are actively considering divesting from maritime assets soon due to the ESG risk they consider the sector to be exposed to. Yet what does surprise me is that 3) overall, 69% of the respondents hold the opinion that the sector is slightly or far ahead in managing ESG-related risk. [Woodrow](#) therefore posit "the industry might be ahead in implementing ESG risk management strategies but has not successfully communicated these efforts to investors and other stakeholders." [#Maritime](#) [#communicators](#) to ground control : "Houston, we have a problem."

**Woodrow**

Public Relations and Communications Services

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ESG factors are an essential part of financial markets' decision-making. But this places [#maritime](#) companies in a difficult position. How can an industry seen as 'slow to move' secure steady ...see more

Woodrow [ ]

**How do ESG factors influence capital markets' views of the maritime sector?**

We analysed the views of 100 capital market leaders with exposure to maritime assets. They told us that:

- Two thirds of investors are considering dropping maritime investments altogether.
- Climate impact isn't investors' biggest concern. It's not the second biggest either.
- Shipping, ports and maritime tech are among the 'riskiest' areas for investors.

Download here: [www.woodrowcommunications.com/esginmaritime](http://www.woodrowcommunications.com/esginmaritime)

<https://www.woodrowcommunications.com/esginmaritime>






Hero – Hub - Help

**WPSP World Ports Sustainability Program** · Following  
Maritime Transportation


"The conservation programs identified over 880 flora and fauna species, including 22 threatened ones. With a dedicated seedling nursery, more than 1.280 hectares of restinga flora were restored" **Porto do Açú** : <https://bit.ly/3KO38fs>

**#IAPH2023 SUSTAINABILITY AWARDS CANDIDATE**

**ENVIRONMENTAL CARE**



**Port of Açú**  
Caruara Reserve;  
biodiversity for all




**WPSP** **iaph**

44 · 1 comment · 3 reposts 3mo

**International Association of Ports and Harbors (IAPH)** · Following  
Non-profit Organizations

It's been a very busy two weeks for our Managing Director **Patrick Verhoeven**. He looks back at **London International Shipping Week 2023**, our new London office alongside **British Ports Association** and ahead to the **IAPH World Ports Conference**




1:54

Auto captions have been added to your video Edit

37 · 1 comment · 1 repost 2mo

**International Association of Ports and Harbors (IAPH)** · Following  
Non-profit Organizations

This week IAPH regular and associate members are in London at the offices of the **International Chamber of Shipping** holding our Technical Meetings - for a short summary of what we are discussing here is our MD **Patrick Verhoeven**. With thanks to our ICS colleagues hosting us at this fine location in the city, and to **Port of London Authority** and **TT Club Mutual Insurance Ltd** for hosting the network receptions **#ports #maritimeindustry #ClimateandEnergy #DataCollaboration #RiskandResilience #Cruise #Legal**




1:08

**IAPH Insider - Patrick Verhoeven from London**

92 · 6 reposts 8mo

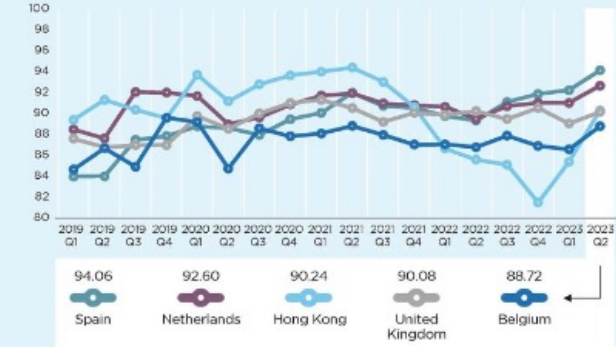
**International Association of Ports and Harbors (IAPH)** · Following  
Non-profit Organizations

During the upcoming **IAPH World Ports Conference** in Abu Dhabi at the end of this month, attendees will be provided with access to the Quarter 2 2023 IAPH World Ports Tracker report, which includes forensic analysis of the first six months of data of 2023 of the **UNCTAD Liner Shipping Connectivity Index**, which looks at trends by region of the most connected countries. Co-authored by **Thanos Pallis** and **Theo Notteboom** and with inputs from the UNCTAD Review of Maritime Transport's **Jan Hoffmann**, all three of these top level maritime economists will be taking part in person at **#IAPH2023**. For further information : <https://lnkd.in/eqdp37c3>



Country	2019 Q1	2019 Q2	2019 Q3	2019 Q4	2020 Q1	2020 Q2	2020 Q3	2020 Q4	2021 Q1	2021 Q2	2021 Q3	2021 Q4	2022 Q1	2022 Q2	2022 Q3	2022 Q4	2023 Q1	2023 Q2
China	150	152	155	158	160	162	165	168	170	172	175	178	180	182	185	188	190	192
Korea, Republic	105	108	110	112	115	118	120	122	125	128	130	132	135	138	140	142	145	148
Singapore	100	102	105	108	110	112	115	118	120	122	125	128	130	132	135	138	140	142
Malaysia	95	98	100	102	105	108	110	112	115	118	120	122	125	128	130	132	135	138
United States	90	92	95	98	100	102	105	108	110	112	115	118	120	122	125	128	130	132

177.67 116.73 114.66 102.47 98.90  
China Korea, Republic Singapore Malaysia United States



Country	2019 Q1	2019 Q2	2019 Q3	2019 Q4	2020 Q1	2020 Q2	2020 Q3	2020 Q4	2021 Q1	2021 Q2	2021 Q3	2021 Q4	2022 Q1	2022 Q2	2022 Q3	2022 Q4	2023 Q1	2023 Q2
Spain	88	90	92	95	98	100	102	105	108	110	112	115	118	120	122	125	128	130
Netherlands	85	88	90	92	95	98	100	102	105	108	110	112	115	118	120	122	125	128
Hong Kong	82	85	88	90	92	95	98	100	102	105	108	110	112	115	118	120	122	125
United Kingdom	80	82	85	88	90	92	95	98	100	102	105	108	110	112	115	118	120	122
Belgium	78	80	82	85	88	90	92	95	98	100	102	105	108	110	112	115	118	120

94.06 92.60 90.24 90.08 88.72  
Spain Netherlands Hong Kong United Kingdom Belgium

**iaph**  
By Theo Notteboom - Thanos Pallis

Source: Analysis of data provided by UNCTAD and NSS Telemetrol


31 · 9 reposts 2mo


Thank you!


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