

GLOBAL PORTS OUTLOOK

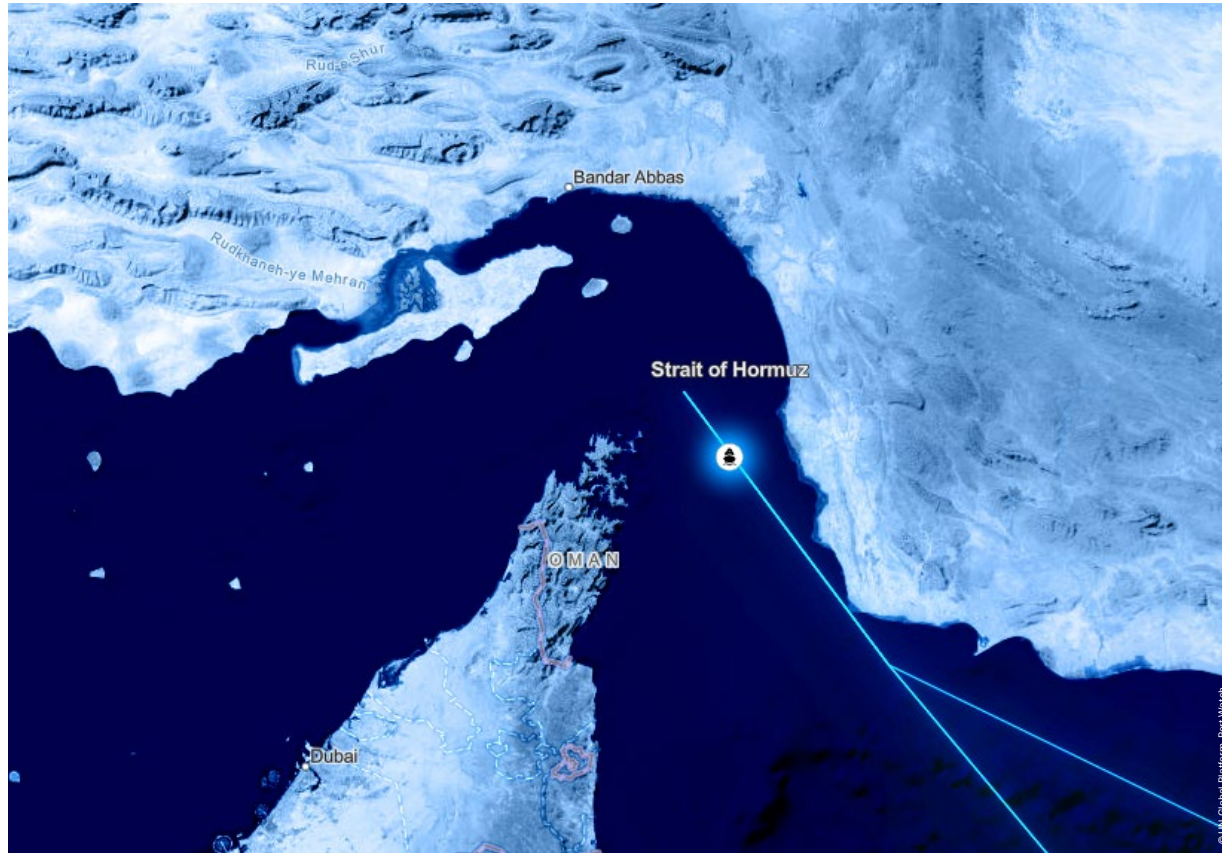
RISKS, TRENDS AND PRIORITIES

Jens Meier,
President of International Association of Ports and Harbors (IAPH)
CEO of Hamburg Port Authority (HPA)

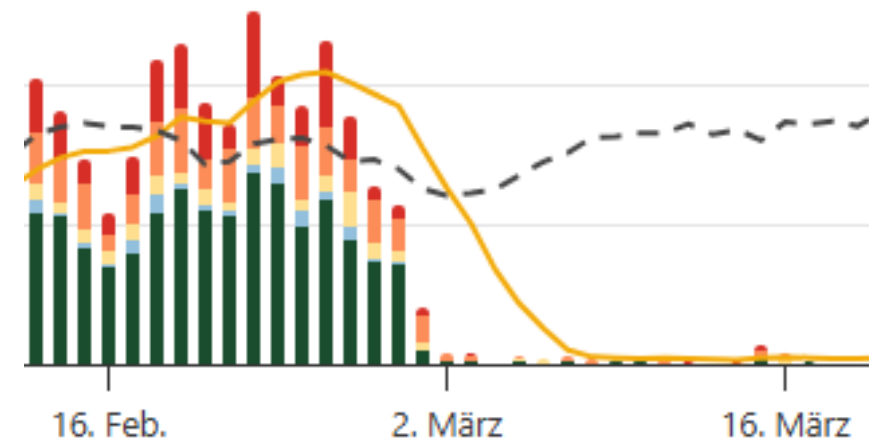
Biennial Conference 2026
Sydney, 23 September 2026

How can we secure energy supply, even in times of geopolitical disruption?

Complete Standstill on One of the World's Critical Energy Lifelines



Traffic through the Strait of Hormuz collapsed from an **average of more than 100 vessels daily** from nearly zero overnight.

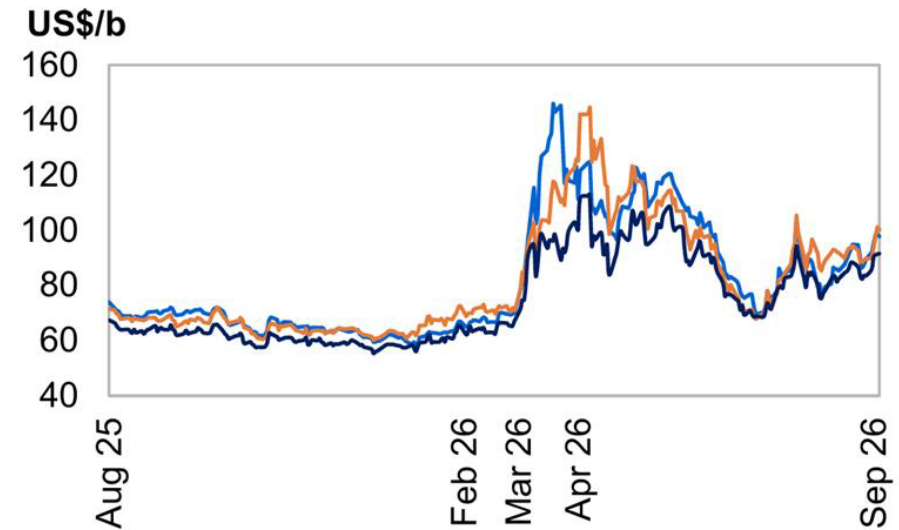


Source: UN Global Platform, Port Watch

A Regional Crisis, A Global Price Shock



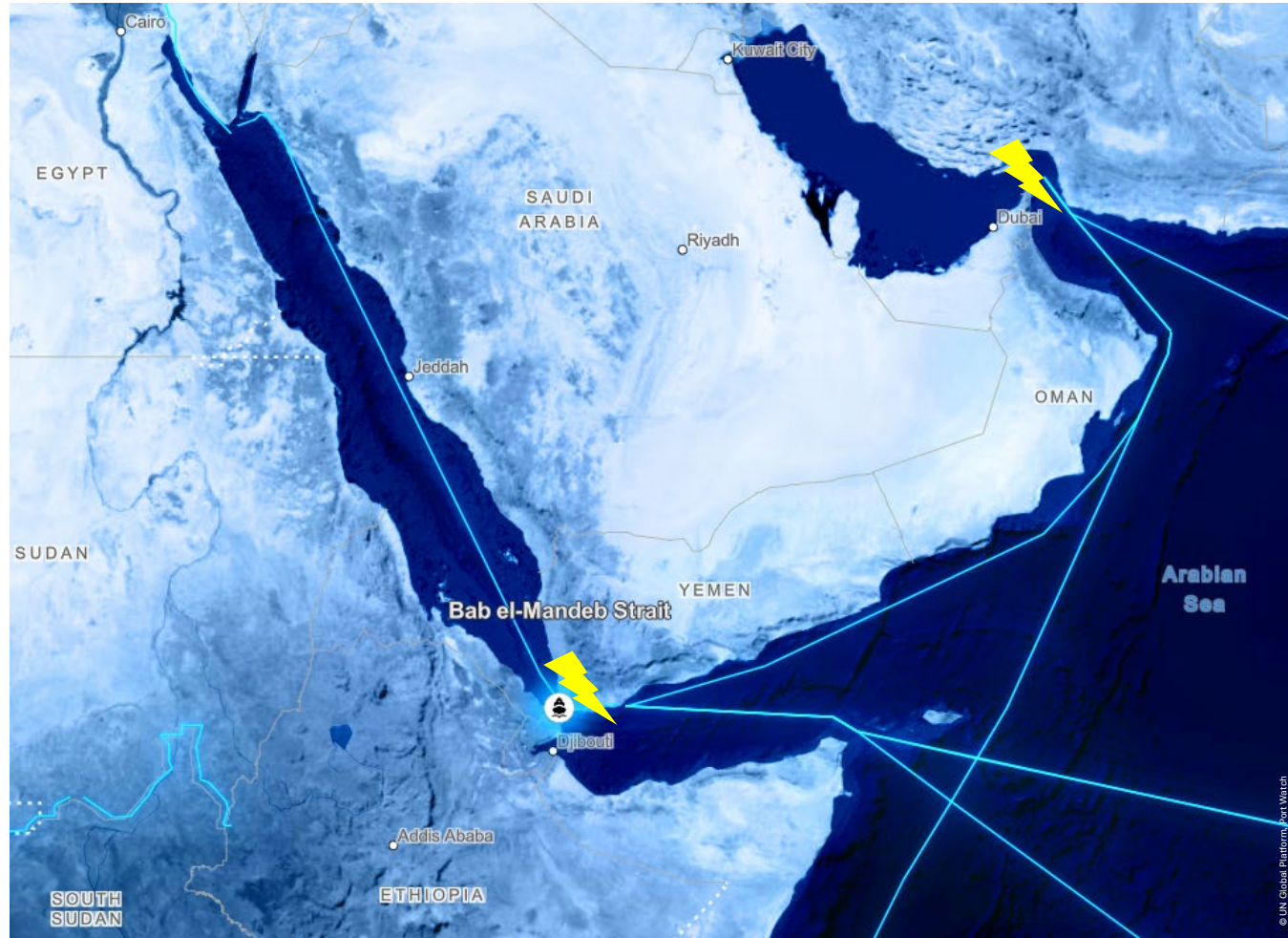
Graph 1 - 1: Crude oil price movements



Sources: Argus and OPEC.

The disruption pushed oil prices **above 140\$ per barrel.**

A Resilient Energy System Is One That Has Options!



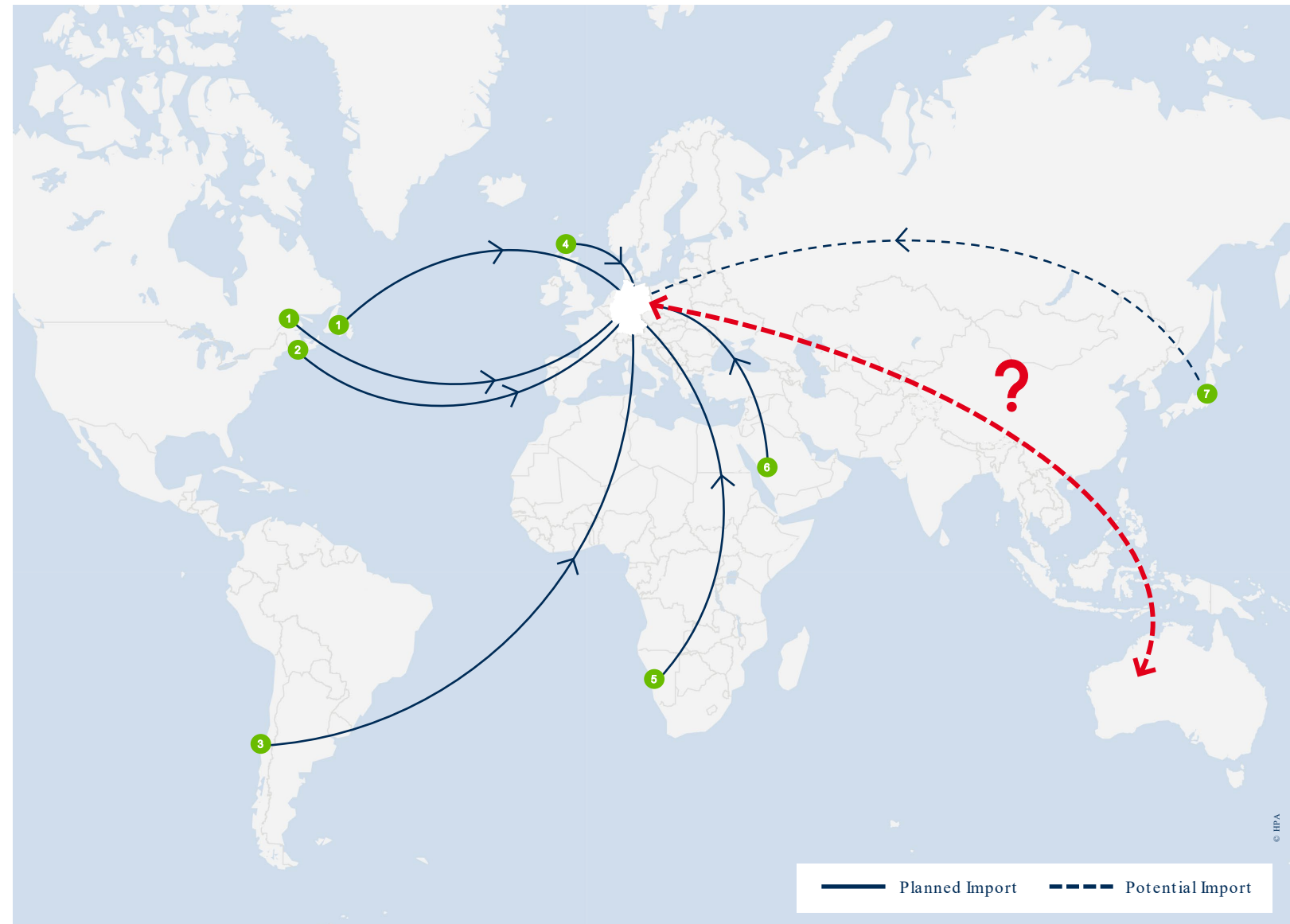
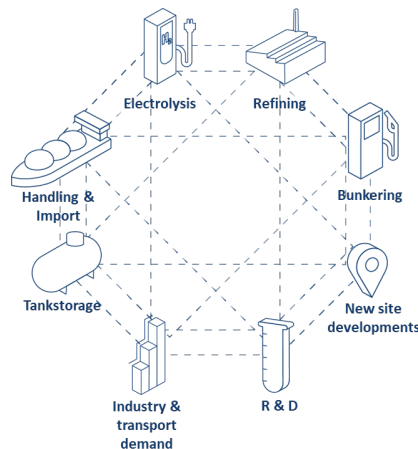
Global energy watchdog IEA warns oil stockpiles 'rapidly depleting'

Source: The Guardian, August 2026

Our Answer Needs to Be Driving The Diversification Of Energy

By nature, ports have the opportunity to create an **entire supply chain for green hydrogen** - from the production to the ways of transport.

- Reduces **complexity**
- Builds a **hub function for green molecules**



Partnerships Will Be the Key to Success

On Governmental Level



**EU-Australia Free Trade Agreement
and Security & Defence Partnership**

On IMO Level and between Port Authorities



Critical levers:

- Harmonization through **IMO Net Zero Framework**
- IMO Support to **Small Islands Developing States (SIDS)**

The energy transition will not be delivered by individual actors,
but by **strategic cooperation across the entire supply chain!**



Hamburg Port Authority AöR

Jens Meier
President, International Association of Ports and Harbors
Chief Executive Officer, Hamburg Port Authority